** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

<u>A</u>	ror tr	ne 2021 calendar year, or tax year beginning 001 1, 2021 and er	naing U	UN 30, 2022						
В	Check i applica	f C Name of organization		D Employer identific	cation number					
	Addı									
	Nam char	ge Doing business as		81-03782	00					
	Initia retur	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number	r					
	☐Fina retur	n/ 320 Alpengiow in		406-222-	3541					
	term ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	69,189,923.					
		nded Tirringston Mm 50047		H(a) Is this a group re						
F	Appl tion			for subordinates						
_	pend	same as C above		H(b) Are all subordinates in	—					
$\overline{}$	I Tax-exempt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions									
		ite: www.livingstonhealthcare.org	02 <i>1</i>	H(c) Group exemptio						
		of organization: X Corporation Trust Association Other	I Voor		State of legal domicile: MT					
	art I		L Teal	ui ioiilialioli. ±233 N	A State of legal domiche, MI					
	1	Briefly describe the organization's mission or most significant activities: A 25-1	hed c	ritical acco						
မွ	'	hospital, a multispecialty physician pract								
ă	١,									
ērī	2	Check this box if the organization discontinued its operations or disposed			13					
Š	3			3	11					
<u> </u>	4	Number of independent voting members of the governing body (Part VI, line 1b)			524					
<u>e</u> s	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)								
₹	6	Total number of volunteers (estimate if necessary)			19					
Activities & Governance	7 a	Total unrelated business revenue from Part VIII, column (C), line 12			0.					
_	<u> </u>	Net unrelated business taxable income from Form 990-T, Part I, line 11	······		0.					
				Prior Year	Current Year					
ē	8	Contributions and grants (Part VIII, line 1h)		8,662,467.	1,971,221.					
en	9	Program service revenue (Part VIII, line 2g)		59,050,795.	66,790,402.					
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		386,009.	365,575.					
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		90,540.	60,340.					
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		68,189,811.	69,187,538.					
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		20,624.	18,346.					
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.					
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		32,283,058.	34,995,731.					
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.					
χ	. k	Total fundraising expenses (Part IX, column (D), line 25) 97,852	<u> 2. </u>							
Ú	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		25,358,299.	30,870,924.					
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		57,661,981.	65,885,001.					
	19	Revenue less expenses. Subtract line 18 from line 12		10,527,830.	3,302,537.					
Net Assets or	9		Ве	ginning of Current Year	End of Year					
sets	20	Total assets (Part X, line 16)		92,375,466.	90,264,553.					
AS	21	Total liabilities (Part X, line 26)		46,859,975.	43,219,384.					
Se	22	Net assets or fund balances. Subtract line 21 from line 20		45,515,491.	47,045,169.					
Pa	art II	Signature Block								
Und	ler per	nalties of perjury, I declare that I have examined this return, including accompanying schedules a	and stateme	nts, and to the best of my	knowledge and belief, it is					
true	, corre	ect, and complete. Declaration of preparer (other than officer) is based on all information of whic	ch preparer	has any knowledge.						
Sig	n	Signature of officer		Date						
Hei	e e	Kris Kester, CFO								
		Type or print name and title								
		Print/Type preparer's name Preparer's signature		Date Check	PTIN					
Pai	d	1 . '' '	CPA 0	2/24/23 if self-employ	P00484560					
Pre	parer	Firm's name ▶ Eide Bailly LLP	•		45-0250958					
	Only	Firm's address 800 Nicollet Mall, Ste. 1300								
	-	Minneapolis, MN 55402-7033		Phone no.61	2-253-6500					
Ma	y the	IRS discuss this return with the preparer shown above? See instructions			X Yes No					

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the

OMB No. 1545-0047

forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Taxpayer identification number (TIN) Type or Name of exempt organization or other filer, see instructions. print 81-0378200 Livingston Healthcare File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 320 Alpenglow Ln return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. 59047 Livingston, MT Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return Application Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 12 Form 990-T (trust other than above) 06 Form 8870 Form 990-T (corporation) Kris Kester The books are in the care of ▶ 320 Alpenglow Lane - Livingston, MT 59047 Telephone No. ► 406-222-3541 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. May 15, 2023 ____, to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or ightharpoonup X tax year beginning JUL 1, 2021 $\underline{\hspace{0.5cm}}$, and ending $\underline{\hspace{0.5cm}}$ JUN $\hspace{0.5cm}$ 30 , $\hspace{0.5cm}$ 2022 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

Page 2

	1990 (2021) Livingston Healthcare	81-0378200	Page 2
	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		Х
1	Briefly describe the organization's mission:		
	Excellence in patient-centered care.		
	Did the organization undertake any significant program services during the year which were not listed on the		
2		Ves	X No
	prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.		_21 NO
2		Vec	Y No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	res	
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as		
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to othe	rs, trie total expenses, al	iu
40	revenue, if any, for each program service reported. (Code:) (Expenses \$56,000,852. including grants of \$18,346.) (Rever	66 790	402
48	Livingston HealthCare (LHC) is a 25-bed critical access	hognital	402•
	located in Livingston, Montana, providing inpatient, out		
	emergency services primarily for the residents of Living		
	and the surrounding area. It is a multispecialty physici		
	that also provides rehabilitation services and home-base		uah
	as home care and hospice care.	d services s	ucii
	as nome care and nospice care.		
	THE provides medical tweetment of the sisk and injured n		
	LHC provides medical treatment of the sick and injured p		
	regardless of ability to pay. This includes private paye	rs, insured	
	payers, Medicare, Medicaid and Charity Care.		
	Continued on Cahadula O		
	Continued on Schedule O		
4b	(Code:) (Expenses \$) (Rever	nue \$)
	·		
	·		
4c	(Code:) (Expenses \$ including grants of \$) (Rever	nue \$)
4d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	56,000,050	,	

Form 990 (2021) Livingston Healthcare Part IV Checklist of Required Schedules

4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II				Yes	No
2 Is the organization required to complete Schedule S, Schedule of Contribution? See instructions Did the organization again direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? (**Pray**, **Complete Schedule C, Part I) 3 Is the organization as cotion 501(c)(4), 501(c)(6), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Perv Pros. 591-791 (**Pray**, **Complete Schedule C, Part II) 6 Did the organization and an amount of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts (**Press, **Complete Schedule D, Part II) 7 Did the organization maintain any donor advised funds or any similar funds or accounts (**Press, **Complete Schedule D, Part II) 8 Did the organization maintain collections of works of art, historical treasures, or other similar assess? (**Ir*Yes, **Complete Schedule D, Part II) 9 Did the organization maintain collections of works of art, historical treasures, or other similar assess? (**Ir*Yes, **Complete Schedule D, Part II) 10 Did the organization maintain collections of works of art, historical treasures, or other similar assess? (**Ir*Yes, **Complete Schedule D, Part IV) 11 If the organization report an amount in Part X, line 21, or secretor or custodial account liability, serve as a custodian for amounts in such lated in Part X, ine Part X, ine vision or in quasi and advorments? If **Yes, **Complete Schedule D, Part V V V** 11 If the organization report an amount for Irand, buildings, and equipment in Part X, line 10 If **Yes, **Complete Schedule D, Part V V V** 12 Did the organization report an amount for investments - other securities in Part X, line 10 If **Yes, **Complete Schedule D, Part V V V** 13 Did the organization report an amount for other assets in Part X, line 10 If **Yes, **Complete Schedule D, Part X V V** 14 Did the organization in Part X, line 10 If **Yes	1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
3 Did the organization engage in idirect or indirect political campaign activities on behalf of or in opposition to candidates for public office? "Prigs," complete Schedule C, Part II 4 Sections 501(x)(3) organizations. Bid the organization engage in lobbiying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part III organization as exciton 501(k)(4), 501(k)(6), 501(k)(6), or 501(k)(6) organization that receives memberahip dues, assessments, or similar amounts as defined in Rev. Proc. 39.197 If "Yes," complete Schedule C, Part III organization maintain any donor advised finds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II organization receives in old a conservation essement, including assements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II organization report an amount in Part X, line 21, for escrive or custodial account liability, serve as a custodian for amounts to tisted in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV if the organization historial part of the following questions is "Yes," then complete Schedule D, Part V if the organization is answer to any of the following questions is "Yes," then complete Schedule D, Part V if the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V iii buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V iii buildings assets reported in Part X, line 10? If "Yes," complete Schedule D, Part V iii buildings assets reported in Part X, line 10? If "Yes," complete Schedule D, Part V iii buildings assets reported in Part X, line 10? If "Yes," complete Schedule D, Part V iii buildings assets reported in Part					
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4 Section S01(s)3 organizations. Did the organization engage in lobbying activities, or have a section S01(h) election in effect during the tax year? If "Yes," complete Schedule C, Part III is the organization assection S01(k), 601(c)(k), 601(c)(k), or 501(c)(k), or 5	3				l
during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section Sol (pl.(s), 501 (sl.(s), 601 (sl.(s), 601 (sl.(s), 601 (sl.(s)), 601 (sl.(s), 601 (sl.(s)), 601 (sl.(s), 601 (sl.(s)), 601 (sl.(s), 601 (sl.(s)), 601 (sl.(s), 6		public office? If "Yes," complete Schedule C, Part I	3		X
s the organization a section SO1(c)(4), SO1(c)(5), or SO1(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in five, Proc. 98-187 if "Yes," complete Schedule C, Part III Did the organization maintain any donore advised funds or any similar flunds or accounts? If "Yes," complete Schedule D, Part I Did the organization received no rhold a conservation easement, including easements to preserve open space, the environment, historical reasement, including easements to preserve open space, the environment, historical reasement including easements to preserve open space, the environment, historical reasements of the similar assets? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II Did the organization members and any organization amounts not listed in Part X, inc provide credit counseling, debt management, credit repair, or debt registation services? If "Yes," complete Schedule D, Part V Did the organization in export an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V Did the organization report an amount for rinvestments of the securities in Part X, line 10? If "Yes," complete Schedule D, Part V Did the organization report an amount for rinvestments of the securities in Part X, line 10? If "Yes," complete Schedule D, Part V Did the organization report an amount for other assets in Part X, line 10? If "Yes," complete Schedule D, Part V Did the organization report an amount for other labilities in Part X, line 15? "Here," complete Schedule D, Part X Did Did the organization seport and or consolidated inancial statements for the tax year include a fortnote that addresses the organization slability for uncertain tax positions under Int 44 (ASC AVA) If "Yes," complete	4				l
similar amounts as defined in Rev. Proc. 98-197 (If "Yes," complete Schedule C, Part III 6			4		X
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9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part IV 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI 12 If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 13 Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part VII 14 Did the organization report an amount for investments - other securities in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 15 Did the organization report an amount for other assets in Part X, line 15; that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IVIII 16 Did the organization report an amount for other assets in Part X, line 15; that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IXIII 17 Did the organization is separate or consolidated financial statements for the tax year include a footnote that addresses the organization is separate or consolidated financial statements for the tax year include a footnote that addresses the organization shall be for uncertain tax year subjects Schedule D, Part X and XII is optional 11 X X III 18 Did the organization in an obtain as separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X III 18 Did the organization maintain an office, employees, or agents outside of the United States? 19 Did the or	8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			l
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investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV			14a		├^
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b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b X 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II 21 X	20-	Complete Schedule G, Part III		x	<u> </u>
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II					
domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II			200	<i>1</i> \	
	۷۱		04	x	
		domestic government on Part IA, column (A), line 1: IT "Yes," complete Schedule I, Parts I and II			(0.00

Form 990 (2021) Livingston Healthcare Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
Ī	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
-	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
		25b		x
26	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes." complete Schedule L. Part II	26		x
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
21	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
20	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,	21		1
28				
_	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	00-		x
	"Yes," complete Schedule L, Part IV	28a	Х	
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Λ	
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If	00-		x
00	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			_V
•	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			₩
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			٠,,
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		v	
	Part V, line 1	34	Х	v
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			_v
c-	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			\
	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		v	
Pai	Note: All Form 990 filers are required to complete Schedule O 't V Statements Regarding Other IRS Filings and Tax Compliance	38	X	
· a	Check if School do O contains a vacanage or note to any line in this Dout V			
	Check if Schedule O contains a response or note to any line in this Part V			<u> </u>
_			Yes	No
_	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 47	-		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0	-		
С			37	
	(gambling) winnings to prize winners?	1c	X	

Form 990 (2021) Livingston Healthcare

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

				Yes	No
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return	2a 524			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return		2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions		_		37
			3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule C		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other at		4-		X
h	financial account in a foreign country (such as a bank account, securities account, or other financial ac	count)?	4a		
D	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ac	counts (FRAR)			
5a			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction.		5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the				
	any contributions that were not tax deductible as charitable contributions?		6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribution				
	were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section 170(c).				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and serv	ices provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	s required			
	to file Form 8282?		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co		7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra		7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file For		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organizat		7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	-	8		
9	sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.		•		
а	Did the appropriate appropriate and the second seco		9a		
b			9b		
10	Section 501(c)(7) organizations. Enter:				
а	Initiation fees and capital contributions included on Part VIII, line 12	10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	Section 501(c)(12) organizations. Enter:				
а	Gross income from members or shareholders	11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against				
	amounts due or received from them.)	11b			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1	12a		
	,	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		12-		
а	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.		13a		
h	Enter the amount of reserves the organization is required to maintain by the states in which the				
~	· · · · · · · · · · · · · · · · · · ·	13b			
С	Enter the amount of reserves on hand	13c			
			14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remunera				
	excess parachute payment(s) during the year?		15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income?	16		X
	If "Yes," complete Form 4720, Schedule O.				
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in a	iny			
			17		
	If "Yes," complete Form 6069.				

Form 990 (2021) Livingston Healthcare 81-0378200 Page
Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 13			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 1			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
•	of officers, directors, trustees, or key employees to a management company or other person?	3	Х	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		X
7a		<u> </u>		
, .	more members of the governing body?	7a	х	
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	- ra		
	persons other than the governing body?	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	7.5		
а		8a	х	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	OD	21	
9	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	<u> </u>	ļ	21
	(This Section B requests information about policies not required by the internal Revenue Code.)		Yes	No
100	Did the erganization have local chapters, branches, or affiliates?	10a	163	X
	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	IUa		- 21
b		10b		
110	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	IIa	21	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe	120	21	
C	• • • • • • • • • • • • • • • • • • • •	12c	х	
12	on Schedule O how this was done	13	X	
13	Did the organization have a written whistleblower policy?	14	X	
14	Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent	14	21	
15				
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45.	х	
	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.	15b	21	
16-				
Ioa	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16-		Х
	taxable entity during the year?	16a		Λ
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	404		
800	exempt status with respect to such arrangements? tion C. Disclosure	16b		
	. 			
17		och A	ove:let	alo.
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s	orny)	avallal	ле
	for public inspection. Indicate how you made these available. Check all that apply.			
40	Own website Another's website X Upon request Other (explain on Schedule O)	I E	-:-1	
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	i iinan	Jiai	
00	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records Kris Kester - 406-222-3541			
	320 Alpenglow Lane, Livingston, MT 59047			

Form 990 (2021)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

X

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization n	or any related	orga	niza	tion	con	npen	sate	ed any current officer, di	rector, or trustee.	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average	(do		Posi			nne	Reportable	Reportable	Estimated
	hours per	box	(do not check more than one box, unless person is both an			s both	an	compensation	compensation	amount of
	week		cer an	nd a director/trustee)		tee)	from	from related	other	
	(list any	rector						the	organizations	compensation
	hours for	or di	96			ated		organization	(W-2/1099-MISC/	from the
	related organizations	ustee	trust		9.0	suedu		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)	organization and related
	below	ual tr	tional		yoldr	st con /ee	_	1099-14EC)		organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) Kyle Arnet, MD	40.00	_		0		- e	4			
ER Physician	0.00					Х		394,349.	0.	39,663.
(2) Krista Arnet, MD	40.00									
ER Physician	0.00					Х		387,704.	0.	39,500.
(3) Douglas Wadle	40.00									
Hospitalist	0.00					Х		377,054.	0.	29,069.
(4) Brian Guercio	40.00								_	
ER Physician	0.00					Х		346,472.	0.	56,142.
(5) Henry Pinango	40.00							250 000	•	20 255
Internal Medicine Provider	0.00					X		359,289.	0.	39,377.
(6) D. Scott Coleman, MD	40.00	37						200 252	0	14 007
Director, Family Medicine	1.00	Х						298,352.	0.	14,997.
(7) Kyra Pinango, MD Director, Family Medicine	36.00	Х						215,090.	0.	39,102.
(8) Kenneth Chris Darnell	40.00	Λ						213,090.	0.	39,102.
VP of Operations (Jul-Nov)	0.00				Х			187,670.	0.	24,062.
(9) Kris Kester	40.00							107,070.	•	24,002.
CFO	0.00			х				180,413.	0.	21,614.
(10) Michael McCormick	15.00									
Chair	0.00	Х		х				0.	0.	0.
(11) Kristen Galbraith	2.00									
Vice Chair	0.00	Х		Х				0.	0.	0.
(12) Jeffry Lindenbaum, MD	2.00									
Treasurer	0.00	Х		Х				0.	0.	0.
(13) Liz Lewis	2.00									
Secretary	0.00	Х		Х				0.	0.	0.
(14) Lee Kinsey	2.00									
Director		X						0.	0.	0.
(15) Justin Roberts	40.00								_	_
Director, Surgery	+	Х						0.	0.	0.
(16) Mike Shaer	2.00									_
Director		Х						0.	0.	0.
(17) Russ Smith	2.00								_	_
Director	0.00	X						0.	0.	990 (2021)

Page 8

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A)	(B)					(D)	(E)		(F)			
Name and title	Average	(do	Position (do not check more than one		Reportable	Reportable	E	stimate	ed			
	hours per	box	box, unless person is both an officer and a director/trustee)		compensation	compensation	a	mount	of			
	week		Cer ar	la a a	T	Trus	iee)	from	from related		other	
	(list any hours for	irecto						the	organizations	- 1	npensa	
	related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	- 1	from th ganizat	
	organizations	ruste	l trus		ee	mpen		1099-NEC)	1033-1120)	1 '	nd relat	
	below	Individual trustee or director	In stit utio nal tru stee		nploy	st co	ia ia	,			anizati	
	line)	Indivi	Instit	Officer	Key employee	Highest compensated employee	Form					
(18) Abbie Bandstra	2.00											
Director (Oct-Jun)	0.00	Х						0.	0	•		0.
(19) Clair Kennamore, MD	2.00											_
Director (Nov-Jun)	0.00	Х						0.	0	<u>. </u>		0.
(20) Stefanie Lange, MD	2.00								_			^
Director	0.00	Х			<u> </u>	-		0.	0	+		0.
(21) Deb Anczak CEO	1.00			x				0.	0			0.
	1.00			^				0.	0	+		0.
		-										
		•										
1b Subtotal								2,746,393.	0		3,5	
c Total from continuation sheets to Part VI	I, Section A							0.	0			0.
d Total (add lines 1b and 1c)							<u> </u>	2,746,393.	0	<u>. 30</u>	3,5	26.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	oove	e) wh	o re	eceived more than \$100,	000 of reportable			г 1
compensation from the organization											Yes	51 No
O Did the consciention list and former of	-Post Alexander - A						1				res	NO
3 Did the organization list any former officer,	•	-	•	•	•		_		•			Х
line 1a? If "Yes," complete Schedule J for s										3		
4 For any individual listed on line 1a, is the su										4	Х	
and related organizations greater than \$150Did any person listed on line 1a receive or a										4	21	
rendered to the organization? If "Yes." com	•				•			ou organization or individ	udai idi seivides	5		х
Section B. Independent Contractors	ipiete Scrieduli	<i>J J [</i>	JI SL	aCII ļ	UC/S	UII .						
Complete this table for your five highest contains the second secon	mpensated inc	lepe	nde	nt co	ontra	acto	rs th	nat received more than \$	3100,000 of compens	ation fr	om	
the organization. Report compensation for	the calendar ye	ear e	ndir	ng w	/ith o	or wi	thin	the organization's tax y	ear.			
(A)								(B)			C)	
Name and husiness	address						- 1	Description of s	ervices	Compe	ancatio	n

Livingston Healthcare

(A)	(B)	(C)
Name and business address	Description of services	Compensation
Billings Clinic	IS & Administration	
PO Box 30977, Billings, MT 59107-0977	Fees	1,598,789.
Bridger Orthopedics		
1450 Elliss St, Ste 201, Bozeman, MT 59715	Staffing Services	1,163,297.
Nuwest		
PO Box 940, Roseville, CA 95661	Staffing Services	1,042,994.
Billings Clinic Laboratory		
PO Box 30977, Billings, MT 59107-0977	Telerad Services	763,800.
Triage		
PO Box 773328, Chicago, IL 60677-3328	Staffing Services	385,606.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	
\$100,000 of compensation from the organization 11		
	·	

		Check if Schedule O contains a response of	or note to any line	e in this Part VIII			
		oriodicii Goriodale o cornanie a respense c	si noto to any inte	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded
					function revenue	business revenue	from tax under sections 512 - 514
S (0	1 0	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts							
ي ق		Membership dues 1b 1c					
fts,		Related organizations 1d	61,391.				
ig ig			1,798,294.				
ons,		ÿ \ , - - 	1,750,254.				
utic er	ı	All other contributions, gifts, grants, and	111 536				
έξ		similar amounts not included above 1f	111,536.				
ont	9	Noncash contributions included in lines 1a-1f		1,971,221.			
O a	r	Total. Add lines 1a-1f	Business Code	1,3/1,221.			
		Net Patient Service Revenue	621110	64 934 906	64934006		
<u>ic</u> e	2 a		-	64,834,906.	64834906.		
er re	b		446110	1,105,873.	1,105,873.		
n S	C		621110	849,623.	849,623.		
lrar Sev	C						
Program Service Revenue	e						
Δ.		All other program service revenue					
	9	Total. Add lines 2a-2f		66,790,402.			
	3	Investment income (including dividends, intere					
		other similar amounts)		355,091.			355,091.
	4	Income from investment of tax-exempt bond p	roceeds 🕨				
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	Gross rents 60,340.					
	b	Less: rental expenses 6b 0.					
	c	Rental income or (loss) 60,340.					
	c	Net rental income or (loss)		60,340.			60,340.
	7 a	Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a	12,869.				
	b	Less: cost or other basis					
ne		and sales expenses 7b 2,385.	0.				
her Revenue	c	Gain or (loss) 7c	12,869.				
Re	c	Net gain or (loss)		10,484.			10,484.
Jer	8 a	Gross income from fundraising events (not					
₹		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 188a					
	b	Less: direct expenses8b					
	c	Net income or (loss) from fundraising events					
	9 a	Gross income from gaming activities. See					
		Part IV, line 199a					
	b	Less: direct expenses 9b					
	c	Net income or (loss) from gaming activities					
	10 a	Gross sales of inventory, less returns					
		and allowances 10a					
	b	Less: cost of goods sold 10b					
		Net income or (loss) from sales of inventory					
			Business Code				
Miscellaneous Revenue	11 a	L					
inec	b						
ella	c						
İsc	c	All other revenue					
Σ	e	Total. Add lines 11a-11d					
	12	Total revenue See instructions		69 187 538.	66790402.	0.	425 915.

Form 990 (2021) Livingston Healthcare Part IX | Statement of Functional Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must comp	olete all columns. All othe	er organizations must con	nplete column (A)	
00011	Check if Schedule O contains a respon			ipioto colariir (i ij.	X
	not include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations		·		·
	and domestic governments. See Part IV, line 21	18,346.	18,346.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	754,462.	309,768.	444,694.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	443,636.	443,636.		
7	Other salaries and wages	26,727,992.	22,432,480.	4,257,802.	37,710.
8	Pension plan accruals and contributions (include	1 004 000		245 660	0 505
	section 401(k) and 403(b) employer contributions)	1,934,803.	1,614,438.	317,660.	2,705. 4,464. 2,817.
9	Other employee benefits	3,260,860.	2,719,487.	536,909.	4,464.
10	Payroll taxes	1,873,978.	1,530,820.	340,341.	2,817.
11	Fees for services (nonemployees):	277 011		277 011	
а	Management	377,811.	60 100	377,811.	
b	Legal	110,492.	69,189.	41,303.	0 550
	Accounting	78,815.		70,265.	8,550.
d	Lobbying				
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	10,485,678.	9,248,607.	1,220,409.	16,662.
40	column (A), amount, list line 11g expenses on Sch O.)	147,361.	26,083.	120,453.	825.
12	Advertising and promotion	1,807,796.	1,503,073.	303,163.	1,560.
13 14	Office expenses	1,051,078.	159,208.	891,380.	490.
15	Information technology	1,031,070.	133,200.	051,5001	<u> </u>
16	Royalties Occupancy	681,688.	506,882.	174,806.	
17	Travel	220,663.	205,846.	14,817.	
18	Payments of travel or entertainment expenses	220,0001	200,0100	22/02/0	
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	172,956.	102,380.	52,861.	17,715.
20	Interest	1,319,421.	1,319,421.	,	, . = 3 -
21	Payments to affiliates	, ,	, ,		
22	Depreciation, depletion, and amortization	3,251,774.	3,251,774.		
23	Insurance	758,826.	428,479.	330,347.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	Medical Supplies	8,730,151.	8,720,989.	9,162.	
b	Repairs and Maintenance	892,494.	870,379.	22,115.	
c	Food	351,908.	350,109.	1,799.	
d					
е	All other expenses	432,012.	169,458.	258,200.	4,354.
25	Total functional expenses. Add lines 1 through 24e	65,885,001.	56,000,852.	9,786,297.	97,852.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
122010	12-09-21				Form 990 (2021)

Form 990 (2021) Part X Balance Sheet

Pai	rt X	Balance Sneet					
		Check if Schedule O contains a response or note to a	ny line in this Part X				
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			3,892,178.	1	2,163,784.
	2	Savings and temporary cash investments			7,560,883.	2	2,288,434.
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			10,416,140.	4	14,166,320.
	5	Loans and other receivables from any current or form					
		trustee, key employee, creator or founder, substantia					
		controlled entity or family member of any of these per		5			
	6	Loans and other receivables from other disqualified p					
		under section 4958(f)(1)), and persons described in se	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)				
<u>s</u>	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use		L	1,628,414.	8	1,586,918.
ĕ	9	B			324,617.	9	437,782.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D 10a	64,087,5	86.			
	b	Less: accumulated depreciation 10l	23,291,6	85.	39,885,462.	10c	40,795,901. 26,935,155.
	11	Investments - publicly traded securities		28,396,656.	11	26,935,155.	
	12	Investments - other securities. See Part IV, line 11				12	
	13	Investments - program-related. See Part IV, line 11			13		
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11			271,116.	15	1,890,259.
	16	Total assets. Add lines 1 through 15 (must equal line			92,375,466.	16	90,264,553.
	17	Accounts payable and accrued expenses		4,921,681.	17	6,944,289.	
	18	Grants payable	0 405 565	18			
	19	Deferred revenue			2,425,767.	19	
	20	Tax-exempt bond liabilities		····· -		20	
	21	Escrow or custodial account liability. Complete Part I				21	
es	22	Loans and other payables to any current or former of					
Liabilities		trustee, key employee, creator or founder, substantia					
jab		controlled entity or family member of any of these per		····· -	25 504 525	22	24 100 002
_	23	Secured mortgages and notes payable to unrelated the		Г	35,594,525.	23	34,180,923.
	24	Unsecured notes and loans payable to unrelated third		····· }-		24	
	25	Other liabilities (including federal income tax, payable					
		parties, and other liabilities not included on lines 17-2	4). Complete Part X		3,918,002.	۰.	2,094,172.
	00				46,859,975.		43,219,384.
	26	Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check he	▼		40,039,973.	26	43,219,304.
S		and complete lines 27, 28, 32, and 33.	ere 🖊 🔼				
ü	27			- 1	45,515,491.	27	47,045,169.
sala	28	Net assets without donor restrictions Net assets with donor restrictions		45,515,451.	28	47,043,103.	
P	20	Organizations that do not follow FASB ASC 958, c		i		20	
臣		and complete lines 29 through 33.	neck nere	'			
<u></u>	29	Capital stock or trust principal, or current funds		- 1		29	
ets	30	Paid-in or capital surplus, or land, building, or equipm				30	
Ass	31	Retained earnings, endowment, accumulated income				31	
Net Assets or Fund Balances	32	Total net assets or fund balances		······	45,515,491.	32	47,045,169.
Z	33	Total liabilities and net assets/fund balances			92,375,466.	33	90,264,553.
	1 33	וייייייייייייייייייייייייייייייייייייי			J = , J : J : 5 ; ± 5 0 6	JJ	20,201,333.

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Livingston Healthcare

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	6.9	9,18	7,5	38.
2	Total expenses (must equal Part IX, column (A), line 25)	2	6!	5,88	5,0	01.
3	Revenue less expenses. Subtract line 2 from line 1	3	:	3,30	2,5	37.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4!	5,51	5,4	91.
5	Net unrealized gains (losses) on investments	5	-:	1,78	4,0	56.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9		1	1,1	97.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	4	7,04	5,1	69.
Pa	rt XII Financial Statements and Reporting			-		
	Check if Schedule O contains a response or note to any line in this Part XII					
	•				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	О.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed					
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate					
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin					
	Act and OMB Circular A-133?	-		За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed aud	dit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3h		

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number Name of the organization Livingston Healthcare 81-0378200 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) X 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						
Sec	ction B. Total Support		1	T	T		
	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	· ·				12	
13	First 5 years. If the Form 990 is for th	-			•		
0	organization, check this box and stop						>
	ction C. Computation of Public			. (6)		T T	
	Public support percentage for 2021 (li					14	<u>%</u>
	Public support percentage from 2020					15	<u>%</u>
10a	33 1/3% support test - 2021. If the content have The experiencies qualified						
h	stop here. The organization qualifies a		-		l line 15 in 22 1/20/		
D	33 1/3% support test - 2020. If the c						
170	and stop here. The organization quali 10% -facts-and-circumstances test	•	• • •		0.13 162 or 16b		
17 a		_					•
	and if the organization meets the facts		•	-	•	· ·	. —
L	meets the facts-and-circumstances test 10% -facts-and-circumstances test	-		*	-	17a and line 15 is	
ú	more, and if the organization meets th	_				•	10 /0 OI
	organization meets the facts-and-circu				-		ightharpoonup
12	Private foundation. If the organization					***************************************	
18	i rivate iouridation. Il the organizatio	T GIG HOL GHECK A	DON OIT III IC TO, TO	a, 100, 11a, 01 1/1	o, oneon uno box a	ina see manuchons	·

Schedule A (Form 990) 2021 Livingston Healthcare | Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to under the tests listed below, please complete Part II \

Se	ction A. Public Support	low, please comp	piete Part II.)				
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(: Add lines 7a and 7b						
8 Se	Public support. (Subtract line 7c from line 6.) ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) ► 📗	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's f	irst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organization	on,
	check this box and stop here						.
	ction C. Computation of Public					Т	
	Public support percentage for 2021 (lin			column (f))		15	%
	Public support percentage from 2020					16	%
	ction D. Computation of Invest					T T	
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	%
198	33 1/3% support tests - 2021. If the						/ is not
k	more than 33 1/3%, check this box and 33 1/3% support tests - 2020. If the						▶ L
	line 18 is not more than 33 1/3%, chec						
20	Private foundation. If the organization						

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	За		
	3b		
	3с		
	4a		
	4b		
	40		
	4c		
	5a		
	5b		
	5c		
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	7		
	7		
	8		
	9a		
	9b		
	อม		
	9с		
	10a		
	10h		
ماد،	10b	~ 000)	0004

Sche	dule A (Form 990) 2021 Livingston Healthcare 8	31-037820	0 Ра	age 5
Pa	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	11c		
Sec	detail in Part VI. tion B. Type I Supporting Organizations	110		
	пон 2. туро г опрротину от динивичено		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officerctors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one support organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	cers,		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
Sec	the supported organization(s). tion D. All Type III Supporting Organizations	1		
000	tion B. All Type in Supporting Organizations		V	Na
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1 a b	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instrument of the organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below.	uctions).		
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity	y (see instruction	′	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	20		
h	that these activities constituted substantially all of its activities. Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,	2a		
b	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а				
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Sche	dule A (Form 990) 2021 Livingston Healthcare			81-0378200 Page 6
Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on	Nov. 20, 1970 (<i>explain in</i>	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus	t complete	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			

___ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990) 2021

emergency temporary reduction (see instructions).

instructions).

Par	t v Type III Non-Functionally integrated 509(a)(3) Supporting Orga	nizations (continu	ıed)	
Secti	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	3	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	e organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2021	ıs	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2021				
a	From 2016				
b	From 2017				
c	From 2018				
d	From 2019				
е	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
<u>h</u>	Applied to 2021 distributable amount				
<u>i</u> _	Carryover from 2016 not applied (see instructions)				
<u>_i</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D,				
	line 7: \$				
<u>a</u>	Applied to underdistributions of prior years				
	Applied to 2021 distributable amount				
<u> </u>	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				
е	Excess from 2021				

Schedule A (Form 990) 2021

132028 01-04-22 Schedule A (Form 990) 2021

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Name of the organization **Employer identification number** Livingston Healthcare 81-0378200

Organization type (check one):					
Filers of:		Section:			
Form 99	90 or 990-EZ	$\boxed{\textbf{X}}$ 501(c)(3) (enter number) organization			
		4947(a)(1) nonexempt charitable trust not treated as a private foundation			
		527 political organization			
Form 99	90-PF	501(c)(3) exempt private foundation			
		4947(a)(1) nonexempt charitable trust treated as a private foundation			
		501(c)(3) taxable private foundation			
		s covered by the General Rule or a Special Rule. (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.			
Genera	l Rule				
X	-	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.			
Special	Rules				
	sections 509(a)(1) a contributor, during	n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.			
	contributor, during literary, or education	n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, onal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering) instead of the contributor name and address), II, and III.			
	year, contributions is checked, enter he purpose. Don't com	n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box here the total contributions that were received during the year for an exclusively religious, charitable, etc., applete any of the parts unless the General Rule applies to this organization because it received nonexclusively e, etc., contributions totaling \$5,000 or more during the year			
answer	"No" on Part IV, line	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify a requirements of Schedule B (Form 990).			

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Name of organization Employer identification number

Livingston Healthcare

81-0378200

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional transfer of the contributors (see instructions).	ional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
NO.	Name, address, and ZIF + 4	\$	Person Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Occupate Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Occupate Part II for noncash contributions.)

Name of organization Employer identification number

Livingston Healthcare

81-0378200

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Page 4 Schedule B (Form 990) (2021) Name of organization **Employer identification number** Livingston Healthcare 81-0378200 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift

Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

Livingston Healthcare

Employer identification number 81-0378200

		(a) Donor advised funds	(1	b) Funds and other accounts
1	Total number at end of year		<u> </u>	
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in w		dvised fund	ls
	are the organization's property, subject to the organization's e	_		
6	Did the organization inform all grantees, donors, and donor ad			
_	for charitable purposes and not for the benefit of the donor or			
	• •			
Pa	t II Conservation Easements. Complete if the organization			
1	Purpose(s) of conservation easements held by the organization		,	
	Preservation of land for public use (for example, recreating		n of a histo	orically important land area
	Protection of natural habitat	· —		fied historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribution in the fo	orm of a cor	nservation easement on the last
	day of the tax year.			Held at the End of the Tax Yes
а				2a
b				2b
c	Number of conservation easements on a certified historic structure.			2c
	Number of conservation easements included in (c) acquired af			
_	listed in the National Register	•		2d
3	Number of conservation easements modified, transferred, rele			<u> </u>
	year	acca, examplification, or terminated by	ino organiz	tation daming the tax
4	Number of states where property subject to conservation ease	ement is located		
5	Does the organization have a written policy regarding the period		of	
_	violations, and enforcement of the conservation easements it	·		Yes N
6	Staff and volunteer hours devoted to monitoring, inspecting, h			
_	>			
7	Amount of expenses incurred in monitoring, inspecting, handli	ing of violations, and enforcing conse	ervation eas	sements during the year
	▶ \$			Jennes danning and year
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 1	170(h)(4)(B)((i)
_	and section 170(h)(4)(B)(ii)?	•	. , . , . , .	
9	In Part XIII, describe how the organization reports conservatio			
-	balance sheet, and include, if applicable, the text of the footnot	•		
	organization's accounting for conservation easements.			
	t III Organizations Maintaining Collections of			
Pa	t iii Organizations Manitanning Conections or	Art, Historical Treasures, or	Other Si	ımılar Assets.
Pa	Complete if the organization answered "Yes" on Form 9		Other Si	ımılar Assets.
		990, Part IV, line 8.		
	Complete if the organization answered "Yes" on Form 9. If the organization elected, as permitted under FASB ASC 958	990, Part IV, line 8. 3, not to report in its revenue stateme	nt and bala	ince sheet works
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8. 3, not to report in its revenue stateme lic exhibition, education, or research	nt and bala	ince sheet works
1a	Complete if the organization answered "Yes" on Form 9. If the organization elected, as permitted under FASB ASC 958 of art, historical treasures, or other similar assets held for publ service, provide in Part XIII the text of the footnote to its finance.	990, Part IV, line 8. B, not to report in its revenue stateme lic exhibition, education, or research cial statements that describes these	ent and bala in furtheran items.	unce sheet works uce of public
1a	Complete if the organization answered "Yes" on Form 9 If the organization elected, as permitted under FASB ASC 958 of art, historical treasures, or other similar assets held for public service, provide in Part XIII the text of the footnote to its finance of the organization elected, as permitted under FASB ASC 958	990, Part IV, line 8. B, not to report in its revenue stateme lic exhibition, education, or research cial statements that describes these B, to report in its revenue statement a	ent and bala in furtheran items. nd balance	nnce sheet works ace of public sheet works of
1a	Complete if the organization answered "Yes" on Form 9 If the organization elected, as permitted under FASB ASC 958 of art, historical treasures, or other similar assets held for publiservice, provide in Part XIII the text of the footnote to its finance of the organization elected, as permitted under FASB ASC 958 art, historical treasures, or other similar assets held for public or the provided in the organization elected.	990, Part IV, line 8. B, not to report in its revenue stateme lic exhibition, education, or research cial statements that describes these B, to report in its revenue statement a	ent and bala in furtheran items. nd balance	nnce sheet works ace of public sheet works of
1a	Complete if the organization answered "Yes" on Form 9 If the organization elected, as permitted under FASB ASC 958 of art, historical treasures, or other similar assets held for publiservice, provide in Part XIII the text of the footnote to its finance of the organization elected, as permitted under FASB ASC 958 art, historical treasures, or other similar assets held for public provide the following amounts relating to these items:	990, Part IV, line 8. 3, not to report in its revenue stateme lic exhibition, education, or research cial statements that describes these is, to report in its revenue statement a exhibition, education, or research in the	ent and bala in furtheran items. nd balance furtherance	ance sheet works use of public sheet works of of public service,
1a	Complete if the organization answered "Yes" on Form 9 If the organization elected, as permitted under FASB ASC 958 of art, historical treasures, or other similar assets held for public service, provide in Part XIII the text of the footnote to its finance of the organization elected, as permitted under FASB ASC 958 art, historical treasures, or other similar assets held for public provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1	990, Part IV, line 8. 3, not to report in its revenue stateme lic exhibition, education, or research cial statements that describes these is, to report in its revenue statement a exhibition, education, or research in the	nt and bala in furtheran items. nd balance furtherance	sheet works sheet works of of public service,
1a b	Complete if the organization answered "Yes" on Form 9 If the organization elected, as permitted under FASB ASC 958 of art, historical treasures, or other similar assets held for public service, provide in Part XIII the text of the footnote to its finance of the organization elected, as permitted under FASB ASC 958 art, historical treasures, or other similar assets held for public provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X	990, Part IV, line 8. 3, not to report in its revenue stateme lic exhibition, education, or research cial statements that describes these is, to report in its revenue statement a exhibition, education, or research in the	nt and bala in furtheran items. nd balance furtherance	ance sheet works use of public sheet works of of public service,
1a	Complete if the organization answered "Yes" on Form 9 If the organization elected, as permitted under FASB ASC 958 of art, historical treasures, or other similar assets held for public service, provide in Part XIII the text of the footnote to its finance of the organization elected, as permitted under FASB ASC 958 art, historical treasures, or other similar assets held for public provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures.	990, Part IV, line 8. 3, not to report in its revenue stateme lic exhibition, education, or research cial statements that describes these is to report in its revenue statement a exhibition, education, or research in the light statement are statement and the light statement are statement and the light statement are statement and the light statement are statement as exhibition, education, or research in the light statement are statement as a statement as a statement are statement as a statement are statement as a statement are statement as a statement as a statement are statement as a statement are statement as a statement as a statement as a statement are statement as a statement as a statement are statement as a statement are statement as a statement are statement as a statement as a statement are statement as a statement a	nt and bala in furtheran items. nd balance furtherance	ance sheet works use of public sheet works of of public service,
1a b	Complete if the organization answered "Yes" on Form 9 If the organization elected, as permitted under FASB ASC 958 of art, historical treasures, or other similar assets held for public service, provide in Part XIII the text of the footnote to its finance of the organization elected, as permitted under FASB ASC 958 art, historical treasures, or other similar assets held for public provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X	990, Part IV, line 8. 3, not to report in its revenue stateme lic exhibition, education, or research cial statements that describes these is, to report in its revenue statement a exhibition, education, or research in the statement and stat	ent and bala in furtheran items. nd balance furtherance	ance sheet works use of public sheet works of of public service,

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

Describe in Part XIII the intended uses of the organization's endowment funds.

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

	· · · · · · · · · · · · · · · · · · ·	·	· · · · · · · · · · · · · · · · · · ·	
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		5,951,320.		5,951,320.
b Buildings		35,765,431.	10,078,543.	25,686,888.
c Leasehold improvements				
d Equipment		18,869,527.	12,205,307.	6,664,220.
e Other		3,501,308.	1,007,835.	2,493,473.
Total, Add lines 1a through 1e. (Column (d) must equa	40,795,901.			

Schedule D (Form 990) 2021

) t \/		Other Committee			
chedule D (Fo	orm 990) 2021	Livingston	Healthcare	81-0378200	Page

Schedule D (Form 990) 2021 Livingston H	lealthcare	81-	0378200 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" o			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-o	f-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-o	f-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX Other Assets.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a) [Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15)	•	
Part X Other Liabilities.	10.,		
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25.	
1. (a) Description of liability	· · · · · · · · · · · · · · · · · · ·		(b) Book value
(1) Federal income taxes			. ,
(2) Professional Liability Cla	ims		66,000.
(3) Deferred Compensation Liab			2,028,172.
(4)	<u>-</u>		_, = , = , = , = ,
(5)		+	
(6)		+	
(7)		+	
(7)		+	
• • •		+	
(9)	05.)		2,094,172.
Total. (Column (b) must equal Form 990, Part X, col. (B) line	<u> </u>		4,UJ=,114.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

		Form 990) 2021 BIVINGS CON HEATCHCATE					Page ¬
Par	rt XI	Reconciliation of Revenue per Audited Financial Statement	s Wit	h Revenue per Ret	turn.		
		Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.					
1	Total re	evenue, gains, and other support per audited financial statements			1	67,463,4	193.
2	Amour	nts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net un	realized gains (losses) on investments	2a	-1,784,056.			
b		ed services and use of facilities	2b				
С		eries of prior year grants	2c				
d		Describe in Part XIII.)	2d	121,402.			
е	Add lin	es 2a through 2d			2e	-1,662,6	
3	Subtra	ct line 2e from line 1			3	69,126,1	L47.
4	Amour	nts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investr	nent expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIII.)	4b	61,391.			
С	Add lin	es 4a and 4b			4c	61,3	
5	Total re	evenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	69,187,5	538 .
Pa	rt XII	Reconciliation of Expenses per Audited Financial Statemen	its W	ith Expenses per R	Retur	n.	
		Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.					
1	Total e	xpenses and losses per audited financial statements			1	65,899,7	703 <u>.</u>
2	Amour	nts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donate	ed services and use of facilities	2a				
b	Prior ye	ear adjustments	2b				
С	Other I	osses	2c				
d	Other (Describe in Part XIII.)	2d	14,702.			
е	Add lin	es 2a through 2d			2e	14,7	<u>702.</u>
3	Subtra	ct line 2e from line 1			3	65,885,0	<u> </u>
4	Amour	its included on Form 990, Part IX, line 25, but not on line 1:					
а	Investr	nent expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIII.)	4b				
С	Add lin	es 4a and 4b			4c		0.
5	Total e	xpenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	65,885,0	001.
Pa	rt XIII	Supplemental Information.					
Provi	ide the c	descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV	, lines	1b and 2b; Part V, line 4;	; Part)	X, line 2; Part XI,	
ines	2d and	4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition	onal inf	ormation.			

Part V, line 4:

The organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period(s) as well as board-designated funds.

Part X, Line 2:

The Hospital believes that it has appropriate support for any tax positions taken affecting its annual filing requirements, and as such,

Part XIII Supplemental Information (continued) does not have any uncertain tax positions that are material to the consolidated financial statements. The Hospital would recognize future accrued interest and penalties related to unrecognized tax benefits and liabilities in income tax expense if such interest and penalties are incurred. Part XI, Line 2d - Other Adjustments: Foundation Revenue Reported on a Separate Form 990 110,205. Audit Adjustment to Net Assets 11,197. Total to Schedule D, Part XI, Line 2d 121,402. Part XI, Line 4b - Other Adjustments: Foundation Contribution to Hospital that is Eliminated on Audited Financials 61,391. Part XII, Line 2d - Other Adjustments: Foundation Expenses Reported on a Separate Form 990 14,702.

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization

Livingston Healthcare

 $\begin{array}{l} \textbf{Employer identification number} \\ 81-0378200 \end{array}$

Par	t I Financial Assistance a	ina dertain oti	ici odiiiiiaiii	y Delicitio at					
								Yes	No
1a	Did the organization have a financial	assistance policy	during the tax year	? If "No," skip to o	uestion 6a		1a	X	
b	If "Yes," was it a written policy? If the organization had multiple hospital facilities,						1b	Х	
2	If the organization had multiple hospital facilities, facilities during the tax year.	indicate which of the follo	owing best describes app	olication of the financial a	ssistance policy to its va	rious hospital			
	X Applied uniformly to all hospital	al facilities	Applie	ed uniformly to mo	st hospital facilities	3			
	Generally tailored to individual			·	·				
3	Answer the following based on the financial assis	•	at applied to the largest r	number of the organization	on's patients during the ta	ax year.			
а	Did the organization use Federal Pov	= -		=		-			
	If "Yes," indicate which of the follow	•	•				За		Х
	100% 150%		Other						
b	Did the organization use FPG as a fa	actor in determining	eligibility for prov	— iding <i>discounted</i> (care? If "Yes," indi	cate which			
	of the following was the family incon						3b	Х	
	X 200% 250%	300%			ther 9				
С	If the organization used factors othe	r than FPG in deter	mining eligibility, o	describe in Part VI	the criteria used fo	or determining			
	eligibility for free or discounted care.					-			
	threshold, regardless of income, as a								
4	Did the organization's financial assistance policy "medically indigent"?	that applied to the larges					4	Х	
5a	Did the organization budget amounts for						5a	Х	
	If "Yes," did the organization's finance		•				5b		Х
	If "Yes" to line 5b, as a result of bud								
	care to a patient who was eligible fo	-	-	· ·			5c		
6a	Did the organization prepare a comm						6a		Х
	If "Yes," did the organization make it						6b		
	Complete the following table using the workshee								
7	Financial Assistance and Certain Other	ner Community Ber	nefits at Cost						
	Financial Assistance and	(a) Number of	(b) Persons	(c) Total community benefit expense	(d) Direct offsetting	(e) Net community	(f) Percer	nt
	Filialiciai Assistalice allu	activities or	corved	hanafit avnanca		hanafit avnanca	١, ١	of total	
Mea	ans-Tested Government Programs	activities or programs (optional)	served (optional)	benefit expense	revenue	benefit expense	l -	of total expense	
		`activities or	` served	benefit expense		benefit expense	l -	of total	
	ans-Tested Government Programs	`activities or	` served	215,000 •		benefit expense	6	of total	
а	ans-Tested Government Programs Financial Assistance at cost (from	`activities or	` served			benefit expense	6	of total expense	
а	Financial Assistance at cost (from Worksheet 1)	`activities or	` served			benefit expense	6	of total expense	
a b	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3,	`activities or	` served			benefit expense	6	of total expense	
a b	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a)	`activities or	` served			benefit expense	6	of total expense	
a b	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested	`activities or	` served			benefit expense	6	of total expense	
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from	`activities or	` served	215,000.		215,000.	E	of total expense	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b)	`activities or	` served			benefit expense	E	of total expense	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and	`activities or	` served	215,000.		215,000.	E	of total expense	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health	`activities or	` served	215,000.		215,000.	E	of total expense	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits	`activities or	` served	215,000.		215,000.	E	of total expense	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health	activities or programs (optional)	served (optional)	215,000.	revenue	215,000.	•	of total expense	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and	`activities or	` served	215,000.		215,000.	•	of total expense	8
a b c d	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations	activities or programs (optional)	served (optional)	215,000. 215,000.	revenue	215,000. 215,000.	6	. 33	% %
a b c d	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4)	activities or programs (optional)	served (optional)	215,000.	revenue	215,000.	6	of total expense	% %
a b c d	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education	activities or programs (optional)	served (optional)	215,000. 215,000. 167,965. 13,153.	10,445.	215,000. 215,000. 157,520. 13,153.	6	. 33	& &
a b c d	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5)	activities or programs (optional)	served (optional)	215,000. 215,000.	revenue	215,000. 215,000.	6	. 33	& &
a b c d f g	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services	activities or programs (optional)	served (optional)	215,000. 215,000. 167,965. 13,153.	10,445.	215,000. 215,000. 157,520. 13,153.	6	. 33	& &
a b c d f g h	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6)	activities or programs (optional)	served (optional)	215,000. 215,000. 167,965. 13,153.	10,445.	215,000. 215,000. 157,520. 13,153.	6	. 33	& &
a b c d f g h	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6) Research (from Worksheet 7)	activities or programs (optional)	served (optional)	215,000. 215,000. 167,965. 13,153. 5507042.	10,445.	215,000. 215,000. 215,000. 157,520. 13,153. 1249401.	1	. 33	\$ \$
a b c d f g h i	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6) Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8)	activities or programs (optional)	served (optional)	215,000. 215,000. 167,965. 13,153. 5507042.	10,445. 4257641.	215,000. 215,000. 215,000. 157,520. 13,153. 1249401.	1	. 33: . 33: . 24: . 02: . 90:	\$ \$ \$
a b c d f g h i	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6) Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from	activities or programs (optional)	served (optional)	215,000. 215,000. 215,000. 167,965. 13,153. 5507042. 37,609. 5725769.	10,445.	215,000. 215,000. 215,000. 157,520. 13,153. 1249401.	1	. 33	\$ \$ \$ \$

Schedule H (Form 990) 2021

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

(d) Direct

(a) Number of (b) Persons (c) Total

		(optional)	served (optional)	community building expense	offsetting rev	enue	building expense	to	tal exper	ise
1	Physical improvements and housing									
2	Economic development									
3	Community support	108	34,936	7,645	5.		7,645.		.01	ક
4	Environmental improvements									
5	Leadership development and									
	training for community members									
_6	Coalition building									
7	Community health improvement		440							•
	advocacy	6	118	572	2.		572.	<u> </u>	.00	<u>፟</u>
8	Workforce development									
9	Other	111	25 254	0 01	_		0.015			
10	Total	114	35,054	8,21	<u>/ • </u>		8,217	,	.01	
	rt III Bad Debt, Medicare, 8	Collection Pr	actices							
	ion A. Bad Debt Expense						_		Yes	No
1	Did the organization report bad debt	expense in accord	lance with Healthc	are Financial N	lanagement Ass	ociati	ion		37	
_								1	X	
2	Enter the amount of the organization		•		1 - 1	2	202 000			
_	methodology used by the organization				2		,203,099	4		
3	Enter the estimated amount of the o	-	•							
	patients eligible under the organizati				e					
	methodology used by the organization						174,569			
4	for including this portion of bad debt	•				lob+	1/4,509	4		
4	Provide in Part VI the text of the foot expense or the page number on whi	· ·				ebt				
Soct	ion B. Medicare	CIT triis lootriote is	contained in the at	tached ililanci	ai Staternerits.					
5	Enter total revenue received from Mo	adicare (including F	OSH and IME)		5	22	,691,399			
6	Enter Medicare allowable costs of ca	•					,377,691			
7	Subtract line 6 from line 5. This is th						313,708			
8	Describe in Part VI the extent to whi					nenefi		4		
Ü	Also describe in Part VI the costing i						ι.			
	Check the box that describes the me		arce asea to actor	Time the arriod	nt reported on n	110 0.				
	Cost accounting system	Cost to char	rge ratio X	Other						
Sect	ion C. Collection Practices	coot to ona	90 14110	_ 0.1101						
	Did the organization have a written of	debt collection polic	cv during the tax v	ear?				9a	Х	
	If "Yes," did the organization's collection									
	collection practices to be followed for particular	tients who are known	to qualify for financia	al assistance? De	scribe in Part VI			9b	Х	
Pa	rt IV Management Compan	ies and Joint \	Ventures (owned	10% or more by off	cers, directors, truste	es, key	employees, and physic	ians - see	instructi	ons)
	(a) Name of entity	(b) Des	scription of primary	, (6) Organization's	(d)	Officers, direct-	(e) P	hysicia	ns'
	()		ctivity of entity		rofit % or stock) ói	rs, trustees, or		ofit % c	
					ownership %	Ke	ey employees' rofit % or stock		stock	
							ownership %	own	ership	%
						_				
						-				
		i .		J			I			

Tare V Tability illioniation										
Section A. Hospital Facilities		ıl			Critical access hospital					
(list in order of size, from largest to smallest)	_	ten. medical & surgical	<u>_</u>	_	osp					
How many hospital facilities did the organization operate	pita	s Sur	spit	pita	s h	ility				
during the tax year?1	hos	al 8	ho	hos	sec	fac	ırs			
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital	icensed hospital	edic	Children's hospital	ing	ıl ac	Research facility	hoı	ЭĒ		Facility reporting
organization that operates the hospital facility)	Sens	n. n	jldr	ach	itica	ses	3-24	ER-other	 /	group
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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group Livingston Healthcare

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): $\ 1$

Community Health Needs Assessment Was the hospital facility first losses registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? 1				Yes	No
current tax year or the immediately preceding tax year? 2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If 'Yes,' provide details of the acquisition in Section C 3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health need as assessment (CHAN2" in'No,' skip to line 12 If 'Yes,' indicate what the CHNA report describes (check all that apply): a	Cor	nmunity Health Needs Assessment			
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10 Is the hospital facility's most recently adopted implementation strategy posted on a website? a If "Yes," (list url): See Part V, Supplement Information b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? 12a If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? 12b 15c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			8	Х	
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b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720	126	CHNA as required by section $501(r)/3/2$	122		x
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720	ŀ				
			120		
	•				

Schedule H (Form 990) 2021 Livingston Healthcare

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group Livingston Healthcare			
		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a X Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of %			
and FPG family income limit for eligibility for discounted care of			
b Income level other than FPG (describe in Section C)			
c X Asset level			
d X Medical indigency			
e Insurance status			
f Underinsurance status			
g X Residency			
h X Other (describe in Section C)			
14 Explained the basis for calculating amounts charged to patients?	14	Х	
15 Explained the method for applying for financial assistance?	15	Х	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
explained the method for applying for financial assistance (check all that apply):			
a X Described the information the hospital facility may require an individual to provide as part of his or her application			
b			
or her application			
c X Provided the contact information of hospital facility staff who can provide an individual with information			
about the FAP and FAP application process			
d Provided the contact information of nonprofit organizations or government agencies that may be sources			
of assistance with FAP applications			
e Other (describe in Section C)			
16 Was widely publicized within the community served by the hospital facility?	16	Х	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a X The FAP was widely available on a website (list url): See Part V, Supplement Information			
b X The FAP application form was widely available on a website (list url): See Part V, Supplement Information			
c X A plain language summary of the FAP was widely available on a website (list url): See Part V, Page 8			
d X The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e X The FAP application form was available upon request and without charge (in public locations in the hospital			
facility and by mail)			
${f f}$ $oxed{X}$ A plain language summary of the FAP was available upon request and without charge (in public locations in			
the hospital facility and by mail)			
${f g}$ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
displays or other measures reasonably calculated to attract patients' attention			
h X Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i X The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
spoken by Limited English Proficiency (LEP) populations			

Schedule H (Form 990) 2021

Other (describe in Section C)

Pa	rt V	Facility Information (continued)			
Billi	ng and	Collections			
Nan	ne of ho	pspital facility or letter of facility reporting group Livingston Healthcare			
				Yes	No
17	Did the	e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assista	ince policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	nonpay	yment?	17	Х	
18	Check	all of the following actions against an individual that were permitted under the hospital facility's policies during the			
	tax yea	ar before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
а		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
С		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
d		Actions that require a legal or judicial process			
е		Other similar actions (describe in Section C)			
f	X	None of these actions or other similar actions were permitted			
19	Did the	e hospital facility or other authorized party perform any of the following actions during the tax year before making			
	reason	able efforts to determine the individual's eligibility under the facility's FAP?	19		X
	If "Yes	" check all actions in which the hospital facility or a third party engaged:			
а		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
С		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
d		Actions that require a legal or judicial process			
е		Other similar actions (describe in Section C)			
20	Indicat	e which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or			
	not che	ecked) in line 19 (check all that apply):			
а	X	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the			
		FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b	X	Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section	n C)		
С	=	Processed incomplete and complete FAP applications (if not, describe in Section C)			
d	X	Made presumptive eligibility determinations (if not, describe in Section C)			
е	Ш	Other (describe in Section C)			
f		None of these efforts were made			
Poli	cy Rela	ting to Emergency Medical Care			
21	Did the	e hospital facility have in place during the tax year a written policy relating to emergency medical care			
		quired the hospital facility to provide, without discrimination, care for emergency medical conditions to			
		uals regardless of their eligibility under the hospital facility's financial assistance policy?	21	X	
	If "No,'	' indicate why:			
a	\equiv	The hospital facility did not provide care for any emergency medical conditions			
b	닏	The hospital facility's policy was not in writing			
С	Щ	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d		Other (describe in Section C)			

Schedule H (Form 990) 2021

Nan	ne of hospital facility or letter of facility reporting group			
			Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
а	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
С	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior			
d	12-month period The hospital facility used a prospective Medicare or Medicaid method			
23	emergency or other medically necessary services more than the amounts generally billed to individuals who had			
	insurance covering such care?	23		X
24	If "Yes," explain in Section C. During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24	х	
	If "Yes," explain in Section C.			

Schedule H (Form 990) 2021

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Livingston Healthcare:

Part V, Section B, Line 5: To solicit input from key informants, those individuals who have a broad interest in the health of the community, an Online Key Informant Survey was utilized. A list of recommended participants was provided by Park County Health Department and Livingston HealthCare; this list included names and contact information for physicians, public health representatives, other health professionals, social service providers, and a variety of other community leaders. Potential participants were chosen because of their ability to identify primary concerns of the populations with whom they work, as well as of the community overall. Key informants were contacted by email, introducing the purpose of the survey and providing a link to take the survey online; reminder emails were sent as needed to increase participation. In all, 53 community stakeholders took part in the Online Key Informant Survey. Through this process, input was gathered from several individuals whose organizations work with low-income, minority, or other medically underserved populations.

<u>Livingston Healthcare:</u>

Part V, Section B, Line 6a: Bozeman Health

Livingston Healthcare:

Part V, Section B, Line 6b: Park County Health Department

132098 11-22-21 Schedule H (Form 990) 2021

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Livingston Healthcare:

Part V, Section B, Line 11: In the most recent CHNA, the following needs were identified and prioritized: (1) Behavioral Health, (2) Nutrition,

Physical Activity & Weight, (3) Oral Health, (4) Dementia/Alzheimer's

Disease, (5) Injury and Violence, (6) Heart Disease and Stroke, (7)

Respiratory Diseases, (8) Cancer, (9) Access to Health Services, and (10)

Infant Health and Family Planning. These are considered needs in both the town of Livingston and surrounding areas of Park county. Livingston

HealthCare took these needs and developed an implementation plan which focuses on behavioral health, community wellness, and access to care.

Due to limited staff time and resources, the following items will not be addressed by the facility but will be addressed at a future time as they relate to community wellness: Oral Health, Dementia/Alzheimer's Disease, Cancer, Infant Health and Family Planning, Heart Disease and Stroke, as well as Injury and Violence.

In the current fiscal year, Livingston HealthCare has taken a number of steps to address some of the needs identified in the CHNA. Regarding behavioral health, in conjunction with the Livingston School District,

Livingston HealthCare continued a school-based outpatient treatment for behavioral health, broadening access to pediatric and adolescent behavior health, now in its third year. To that end, Livingston HealthCare continues to provide a clinical psychologist to provide these services.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

exercise activities in the outpatient gym. In addition, Livingston

HealthCare offers a virtual fitness class available to all community

members and has launched a Cardiac Rehabilitation and Supervised Exercise

Therapy program for Symptomatic Peripheral Artery Disease (SET PAD).

Livingston HealthCare employs a registered dietitian to provide diabetes

education and an internal medicine provider who specializes in weight

management, and our executive chef in conjunction with our dietician

provides healthy cooking classes as part of the Livingston HealthCare Fall

Health Fair. Livingston HealthCare also hosted a community flu and COVID

vaccine clinic to further increase community wellness.

Regarding access to care, Livingston HealthCare has taken several actions.

Livingston HealthCare has continued to expand services and evaluated and improved access to providers by hiring additional family practice and internal medicine providers, as well as expanding outreach services which include ENT, cardiology, orthopedics and urology. Livingston HealthCare continues to evaluate and recruit for additional service lines that will provide needed access to care in the community.

Livingston Healthcare:

Part V, Section B, Line 13h: Presumptive eligibility is used. If a patient is a Medicaid patient, the Hospital writes off to charity care any portion of charges that is denied by Medicaid.

132098 11-22-21

Part V	Facility	Information	(continued)
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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines
2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide
separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter
and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
Livingston Healthcare
Part V, line 16c, FAP Plain Language Summary website:
See Part V, Supplement Information
Livingston Healthcare:
Part V, Section B, Line 24: The Hospital does not provide elective
services under the financial assistance policy.
Schedule H, Part V, Section B, Line 16a-c:
The FAP, FAP application, and plain language summary of the FAP can be
found at:
https://www.livingstonhealthcare.org/Patients-Visitors/Patient-
Financial-Services.aspx
Schedule H, Part V, Section B, Line 7a and 10a:
CHNA and Implementation Strategy:
https://www.livingstonhealthcare.org/About-Us/Community-Health-Needs-Ass
essment.aspx

Schedule H (Form 990) 2021

Section D. Other Health Care Facilities	That Ara Not Licancad Re	anietorod or Similarly	, Recognized se a Hoenital Facility
Section D. Other Health Care I achities	iliai Ale Noi Liceliseu, ne	rgioleieu, oi oiiiiliariy	, necognized as a mospital i aciiti

(list in order of size, from largest to smallest)

(list in order of size, from largest to smallest)	
How many non-hospital health care facilities did the organization operate during the	tax year?4
Name and address	Type of Facility (describe)
1 LHC Clinic	
320 Aplenglow Ln	
Livingston, MT 59047	Rural Health Clinic
2 Livingston Urgent Care	
104 Centennial Dr, #103	
Livingston, MT 59047	Clinic
3 Livingston Healthcare Home Care/Hospic	
320 Aplenglow Ln	
Livingston, MT 59047	Home Care
4 Livingston Clinic, Shields Valley	
309 Elliot St N	
Livingston, MT 59047	Rural Health Clinic

Schedule H (Form 990) 2021

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Part I, Line 3c:

Presumptive eligibility is used. If a patient is a Medicaid patient, the

Hospital writes off to charity care any portion of charges that is denied

by Medicaid.

Part I, Line 7:

Charity care expense was converted to cost on line 7a based on an overall cost-to-charge ratio addressing all patient segments. Community health improvement services on line 7e, health professions education on line 7f, and cash and in-kind contributions on Line 7i were determined using actual costs. Subsidized health services on line 7g are determined based on costing methods used to prepare the cost report.

Part III, Line 2:

The amount on line 2 represents implicit price concessions. The

Organization determines its estimate of implicit price concession based on

its historical collection experience with this class of patients.

Part III, Line 3:

The estimated amount of implicit price concessions attributable to patients that would be eligible under the Organization's charity care policy was calculated by applying the 10.9% of the Park County population noted to be below the Federal Poverty Guidelines (FPG) to the total implicit price concessions for the year. It is estimated that half the individuals under the FPG would be eligible for charity care. In the fiscal year it was estimated that 5.45% of the implicit price concessions would be charity care if applications were completed.

Part III, Line 4:

The footnote to the Organization's financial statements can be found on pages 12-13 of the attached audited financial statements.

Part III, Line 8:

LHC provides services to patients under the Medicare program knowing they will not recover all the costs associated with providing these services.

Providing these services is essential to these patients and the community

and increases their access to healthcare services. Therefore, the entire

Medicare shortfall, if any, is considered a community benefit. The

Organization reported only those allowable costs and Medicare

reimbursements reported in the Medicare cost report for the year.

Total revenue received from Medicare is the gross reimbursement plus
settlement. Both total revenue received from Medicare and the Medicare
allowable costs are reported from the Medicare Cost Report. The Medicare
Cost Report is completed based on the rules and regulations set forth by

Centers for Medicare Services.

Part III, Line 9b:

Once a patient is approved for financial assistance, it is expected the patient continue to meet his/her financial commitments to Livingston

Healthcare. If a patient is approved for a percentage allowance due to financial hardship and the patient does not make the required initial payment within 60 days toward their part of the bill, the financial assistance allowance will be reversed and the patient will owe the entire amount. The organization recommends that the patient make a good faith payment at the beginning of the financial assistance period.

LHC sends notification to the patients 30 days prior to sending to collections. LHC does not send patient accounts to collections until 180 days from the date of the invoice. If the patient applies for financial assistance within 240 days of the date of the invoice, LHC will cease extraordinary collection actions and process the application.

Part VI, Line 2:

The hospital Leadership meets often with city, county, and school

leadership to discuss and plan shared needs within Livingston/Park County

boundaries. Most recently these shared need discussions have been around

building a new community pool/community center, expansion of medical

services within the school (Park Clinic) system, and joint efforts toward

bringing additional mental health services to students in the Park County

school district.

Part VI, Line 3:

Financial assistance will be provided to Livingston Healthcare patients
who meet specified financial criteria and request such assistance. A
notice of availability of financial assistance program will be posted at
patient registration sites within each facility and presented to patients
upon request. Schedule H, Part V, Section B, line 16a-16i list other ways
the organization informs and educates patients and person who may be
eligible for financial assistance.

Part VI, Line 4:

Livingston is a city in and the county seat of Park County, Montana,

United States. The population was approximately 7,784 people in 2018.

Livingston is located in southwestern Montana, on the Yellowstone River,

north of Yellowstone National Park. The median income for a household in

Livingston in 2018 was about \$42,635.

Part VI, Line 5:

Livingston HealthCare's governing body is comprised of persons who reside
in the organization's primary service area who are neither employees nor
contractors of the organization, nor family members thereof.

Livingston HealthCare extends medical staff privileges to all qualified physicians in its community for some or all of its departments.

Livingston HealthCare applies surplus funds to improvements in patient care, medical education, and expansion of needed services.

In FY 2022 the hospital continued programs and events that focus on community health and wellness, including family-centered prenatal

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public

Inspection

Name of the organization **Employer identification number** Livingston Healthcare 81-0378200 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) Park County Community Foundation PO Box 2199 20-5581763 501(c)(3) 5,350. 0 Livingston, MT 59047 Give a Hoot Campaign Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the informat	ion required in Part I, lin	e 2; Part III, columr	n (b); and any other ad	ditional information.	
Part I, Line 2:					
Livingston HealthCare uses an i	nternal cont	rol review	w process t	o ensure	
funds provided follow internal					
mission of the hospital. The ho					
reports to ensure funds distrib					
		d In acco	rdance with	cne	
specified purpose as appropriat	e.				

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

2021

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

Livingston Healthcare

Employer identification number 81-0378200

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) Kyle Arnet, MD		394,349.	0.	0.	30,500.	12,293.	437,142.	0.
ER Physician	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) Krista Arnet, MD	(i)	387,704.	0.	0.	30,500.	12,130.	430,334.	0.
ER Physician	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) Douglas Wadle	(i)	377,054.	0.	0.	14,500.	17,694.	409,248.	0.
Hospitalist	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) Brian Guercio	(i)	346,472.	0.	0.	28,075.	31,197.	405,744.	0.
ER Physician	(ii)	0.	0.	0.	0.	0.		0.
(5) Henry Pinango	(i)	359,289.	0.	0.	30,500.	11,894.	401,683.	0.
Internal Medicine Provider	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) D. Scott Coleman, MD (i)		298,352.	0.	0.	14,500.	3,526.	316,378.	0.
Director, Family Medicine	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) Kyra Pinango, MD	(i)	215,090.	0.	0.	24,725.	16,816.	256,631.	0.
Director, Family Medicine	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) Kenneth Chris Darnell	(i)	187,670.	0.	0.	4,000.	22,055.	213,725.	0.
VP of Operations (Jul-Nov)	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) Kris Kester	(i)	180,413.	0.	0.	12,840.	10,973.		0.
CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
Part I, Line 3:
The CEO is paid by an unrelated management company, Billings Clinic. LHC
paid Billings Clinic \$328,195 for CEO services for calendar year 2021.
Billings Clinic uses methods in Part I, line 3 to establish reasonable
compensation. The LHC Board of Directors reviews and approves the contract
annually.

SCHEDULE L

Department of the Treasury

Internal Revenue Service

(Form 990)

Transactions With Interested Persons

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open To Public Inspection

Name of the organi	zation		Employer id
	Livingston He	ealthcare	81-037
Part I Exce	ess Benefit Transactions (s	section 501(c)(3), section 501(c)(4), and	section 501(c)(29) organizations only).

Employer identification number 81-0378200

Complete if the	e organizatio	n ansv	vered "Yes" on F	orm 9	90, Pa	rt IV, I	line 25a or 25b	o, or	Form 990-EZ, Pa	art V, li	ine 40	b.				
1	d	(b) Relationship between disqualified					(c) Description of transaction					(d) Corrected?				
(a) Name of disqualified	person		person and or	ganiza	ation		(c) Description of transaction					Ye	s	No		
														_		
													-	_		
2 Enter the amount of ta section 49583 Enter the amount of ta										▶ \$ ▶ \$		-1				
Part II Loans to a	nd/or Fron	n Inte	erested Pers	ons.												
						Dort 1	V lino 38a or E	Eorm	n 990, Part IV, line	26: 6	or if the	o orga	nizatio	n		
			, Part X, line 5, 6			ıaıı	v, iii le ooa oi i	OIII	1990, 1 art IV, III k	<i>5</i> 20, 0) II LI II	e orga	ilizatio	"		
(a) Name of	(b) Relation		(c) Purpose	(d) Lo	an to or	(6	e) Original	(1	f) Balance due	(q)	In	(h) Ap	proved	(i) W	ritten	
interested person with organiz				from the organization?			cipal amount	al amount		default?		by board or committee?		agreei	agreement?	
				To From							Yes No		No	Yes	No	
								_								
								├								
								┢								
								\vdash								
Total							> \$	l								
	Assistance	Ben	efiting Intere	este	d Per	sons										
			vered "Yes" on F													
(a) Name of interested			(b) Relationship interested pers the organiza	betwe	en		(c) Amount of assistance		(d) Type assistand			•) Purpassista			
		+									+					
		-									-+					
		+									+					
		-									_					
		\top									\dashv					
											$\neg \vdash$					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2021

Schedule L (Form 990) 2021 Livingston Healthcare
Part IV Business Transactions Involving Interested Persons.

Complete if the organization answer	ed "Yes" on Form 990, Part I	V, line 28a, 28	3b, or 28c.			
(a) Name of interested person	(b) Relationship between person and the orga		(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz reven	
					Yes	No
Henry Pinango	Spouse of Boa			Employee Co		X
Paula Coleman	Spouse of Boa	.ra mem	73,923.	Employee Co		X
Part V Supplemental Information. Provide additional information for re	sponses to questions on Sch	edule L (see ir	nstructions).			
Sch L, Part IV, Business				ed Persons:		
(a) Name of Person: Henry		<u> </u>	.			
(b) Relationship Between		son and	Organizati	lon:		
Spouse of Board Member						
(d) Description of Transa	action: Employe	e Compe	nsation			
(a) Description or Traine		<u> </u>				
(a) Name of Person: Paula	Coleman					
(b) Relationship Between	Interested Per	son and	Organizati	lon:		
Spouse of Board Member						
(d) Description of Transa	ction: Employe	e Compe	nsation			

SCHEDULE O (Form 990)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

OMB No. 1545-0047

Internal Revenue Service

Name of the organization

Livingston Healthcare

Form 990, Part I, Line 1, Description of Organization Mission:

Employer identification number 81-0378200

services, and home-based services.
Form 990, Part III, Line 4a, Program Service Accomplishments:
LHC provided funding for Windrider Transit in the amount of \$10,000 in
FY 2022. Windrider provides a free, efficient fixed-route
transportation system to citizens and disabled persons in Park County,
Montana. Its operations have increased from Monday through Friday, to
adding half-day Saturdays, and expanding the service by providing free
rides for medical appointmentswithin Livingston city limits and to and
from Bozeman, MT. All vehicles are ADA accessible and equipped with
lifts. The Windrider bus makes eight stops each weekday at Livingston
HealthCare and includes multiple daily stops at 19 other locations in
Livingston, including to the public library and a local grocery store.
In FY 2022, the Windrider bus added Friday and Saturday evening
services during the tourist season, providing rides to and from hotels,
grocery stores and Livingston's downtown area.
In FY22 LHC provided an anticoagulation clinic services where LHC
pharmacists manage and monitor warfarin dosing for patients under a
collaborative practice agreement with the LHC clinic physicians.
Warfarin is used to treat patients who have had a blood clot or have

certain conditions that put them at risk of developing a clot. It has a

narrow therapeutic window, meaning that there is just a small range

between too little and too much drug. Warfarin must be closely

monitored and titrated to keep it in range.

Adding to the complication

Schedule O (Form 990) 2021 Page 2

Name of the organization

Livingston Healthcare

Employer identification number 81-0378200

is the fact that warfarin has many drug interactions and food

interactions that can impact the levels.

For charity purposes, we've counted the staff time to manage the patients.

FY2022 totals

Number of patients: 161

Number of visits total: 3,181

Pharmacist time (approximately 20 minutes per visit): (3,181x20

min)/60 min= 1,060 hrs

Charity staff wages = \$67,655

Total charity for anticoagulation clinic FY22: \$67,655

Form 990, Part VI, Section A, line 1a:

The Board shall have as a standing committee an Executive Committee. The

Executive Committee shall consist of at least four members of the Board,
which shall include the Chairperson, Vice Chairperson, Secretary, and

Treasurer. If none of the officers named in the previous sentence is a

Class B Director, a Class B Director shall be the fifth member of the

Executive Committee. The Executive Committee may consist of additional
members of the Board at the discretion of the Board. Action of the

Executive Committee shall be subject to approval by the Board, except to
the extent provided otherwise in a resolution of the Board pertaining to a
particular matter, transaction, or undertaking. The Executive Committee did
not meet in the fiscal year.

<u>Schedule O (Form 990) 2021</u> Page **2**

Name of the organization

Livingston Healthcare

Employer identification number 81-0378200

Form 990, Part VI, Section A, line 3:

The CEO was paid by an unrelated management company, Billings Clinic. LHC paid Billings Clinic \$377,811 for CEO services for the June 30, 2022 year end.

Form 990, Part VI, Section A, line 7a:

Through an affiliations agreement Billings Clinic has the authority to approve three of the board members.

Form 990, Part VI, Section B, line 11b:

The finance committee reviews the 990 prior to its issuing. The governing board is provided a copy prior to filing.

Form 990, Part VI, Section B, Line 12c:

This policy applies to all employees of Livingston HealthCare (LHC), volunteers, medical staff, contracted workforce, or other individuals that have a financial interest and are authorized to conduct business on behalf of LHC. Conflicts are reviewed by the Conflict of Interest Review Panel, chaired by the Compliance Officer. Communication will direct the interested person to discontinue the outside relationship/activity, discontinue relationship with outside organization, or establish management plan to monitor relationship/activities.

Policy is monitored through open communication and review of the policy.

Form 990, Part VI, Section B, Line 15:

The CEO was paid by an unrelated management company, Billings Clinic.

Billings Clinic reviews and establishes the compensation package for the

Schedule O (Form 990) 2021 Page **2**

Schedule O (Form 990) 2021	Page 2
Name of the organization Livingston Healthcare	Employer identification number 81-0378200
CEO, and the full governing board of Livingston Healthcare	then must
approve the CEO compensation initially, as well as annuall	y as a part of
the budget process. The governing board of Livingston Heal	thcare has final
authority on employment of the CEO through Billings Clinic	
Executive compensation is reviewed by the board of director	rs, as well as an
external third party.	
Form 990, Part VI, Section C, Line 19:	
The organization made its governing documents, conflict of	interest policy,
and financial statements available to the public upon requ	est. The
organization also has an annual report available on its we	bsite.
Form 990, Part VII, Physicians Serving on Board of Directo	rs:
Three board members are physicians that are paid by unrela	ted
management companies for their phsyician services. They are	e not paid
for their service on the Board of Directors, and thus, no	compensation
is reported on Part VII for Justin Robert, MD, Clair Kenna	more, MD, or
Stefanie Lange, MD.	
	_
Form 990, Part IX, Line 11g, Other Fees:	_
Contracted Services:	
Program service expenses	8,090,310.
Management and general expenses	1,066,129.
Fundraising expenses	6,642.
Total expenses	9,163,081.

Schedule O (Form 990) 2021 Page **2**

Name of the organization Livingston Healthcare	Employer identification number 81-0378200
Licenses, Fees, and Taxes:	
Program service expenses	890,461.
Management and general expenses	1,020.
Fundraising expenses	20.
Total expenses	891,501.
Other Fees:	
Program service expenses	267,836.
Management and general expenses	153,260.
Fundraising expenses	10,000.
Total expenses	431,096.
Total Other Fees on Form 990, Part IX, line 11g, Col A	10,485,678.
Form 990, Part XI, line 9, Changes in Net Assets:	
Audit Adjustment to Net Assets	11,197.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

Livingston Healthcare

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

81-0378200

(a)	(b)	(c)	(d)	(e)		(f)			
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state of foreign country)	or Total inco	me End-of-yea	r assets	1	ontrolling ntity	g	
	_								
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ations. Complete if the organization	on answered "Yes" on Form 990), Part IV, line 34, t	pecause it had one	or more	related tax-exer	mpt		
(a)	(b)	(c)	(d)	(d)	(e)		(f)	(g) 512(b)(13)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section		ct controlling entity	cont	512(b)(13) rolled tity?	
				501(c)(3))			Yes	No	
ivingston Healthcare Foundation -	_								
31-0621997, 320 Alpenglow Ln, Livingston, MT	To Support Livingston			L	L				
59047	Healthcare Programs	Montana	501(c)(3)	Line 7	N/A			Х	
			I	I	1		1	1	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

		,	ı	•			_						
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)		
Name, address, and EIN	Primary activity	Legal domicile	Direct controlling	Predominant income	Predominant income Share of	Share of total	Share of total	Share of	Disproportional		Code V-UBI	General	Percentage ownership
of related organization		(state or foreign	entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	income	end-of-year assets		itions?	amount in box 20 of Schedule K-1 (Form 1065)	partner	ownership		
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0		
	1												
	1												
	1												
	1												
	1												
	1												
	1												
	1												
		l .					l						

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	Sec	i) ction
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership		tion b)(13) rolled tity?
		couritry)						Yes	No
-									

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1a

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				. 1b		_ <u>X</u> _
С	Gift, grant, or capital contribution from related organization(s)				. 1c	Х	
							X
е	Loans or loan guarantees by related organization(s)				1e		Х
f	Dividends from related organization(s)				1f		X
g	Sale of assets to related organization(s)				1g		_X
	Purchase of assets from related organization(s)						_X
i	Exchange of assets with related organization(s)				. 1i		_X
j	Lease of facilities, equipment, or other assets to related organization(s)				. <u>1j</u>		_X_
k	Lease of facilities, equipment, or other assets from related organization(s)				. 1k		_X_
ı	Performance of services or membership or fundraising solicitations for related organ	nization(s)			. 11		X
	Performance of services or membership or fundraising solicitations by related organ						<u>X</u>
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization	on(s)			. 1n	Х	
0	Sharing of paid employees with related organization(s)				. <u>1</u> 0	X	
р	Reimbursement paid to related organization(s) for expenses				. 1p		_X_
q	Reimbursement paid by related organization(s) for expenses				. 1q		<u>X</u>
							<u>X</u>
S	Other transfer of cash or property from related organization(s)				. 1s		X
2	If the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is the answer to any of the above is the angle of the above is the angle of th	ho must complete th	is line, including covered rela	ationships and transaction thresholds.			
	(a) Name of related organization	(b)	(c)	(d)			
	Name of related organization	Transaction	Amount involved	Method of determining amount	involved		
		type (a-s)					
(1)							
(2)							
(3)							
(4)							
- -\							
(5)							
(C)							
(6)				<u> </u>	L. D. (T.	000'	0004
132163	11-17-21			Schedu	le R (Fori	n 990)	2021

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) Percentage ownership
	-									

132165 11-17-21 Schedule R (Form 990) 2021





Consolidated Financial Statements June 30, 2022 and 2021

Livingston HealthCare and Subsidiary



Livingston HealthCare and Subsidiary Table of Contents June 30, 2022 and 2021

Independent Auditor's Report	1
Consolidated Financial Statements	
Consolidated Balance Sheets	3
Consolidated Statements of Operations and Changes in Net Assets	5
Consolidated Statements of Cash Flows	7
Notes to Consolidated Financial Statements	



Independent Auditor's Report

To the Board of Directors Livingston HealthCare and Subsidiary Livingston, Montana

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Livingston HealthCare and Subsidiary, which comprise the balance sheets as of June 30, 2022 and 2021, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements referred to above present fairly, in all material respects, the financial position of Livingston HealthCare and Subsidiary as of June 30, 2022 and 2021, and the results of its operations, changes in net assets, and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and our June 30, 2021 audit in accordance with the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). The June 30, 2022 audit was not required to be conducted in accordance with *Government Auditing Standards*. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of Livingston HealthCare and Subsidiary and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Livingston HealthCare and Subsidiary's ability to continue as a going concern for one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of Livingston HealthCare and Subsidiary's internal control.
 Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Livingston HealthCare and Subsidiary's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Billings, Montana November 29, 2022

Esde Saelly LLP

	2022	2021
	2022	2021
Assets		
Current Assets		
Cash and cash equivalents	\$ 4,452,218	\$ 11,453,058
Investments	6,645,729	6,715,498
Receivables		
Patient	12,248,921	8,629,476
Contributions, net	41,456	104,497
Insurance recoveries	6,000	31,500
Other	1,917,399	1,786,663
Estimated third-party payor settlements	1,650,611	-
Supplies	1,586,918	1,628,414
Prepaid expenses and other	437,782	324,617
Total current assets	28,987,034	30,673,723
Assets Limited as to Use		
By Board for deferred compensation plan	2,028,172	2,090,383
By Board for designated purposes	1,766,266	1,167,862
By donors and Board for endowment funds	4,631,565	5,150,614
Total assets limited as to use	8,426,003	8,408,859
Long-Term Investments	17,807,182	19,176,747
Property and Equipment, Net	40,795,901	39,885,462
Other Assets		
Contributions receivable	101,437	40,800
Other assets	233,648	239,616
Total other assets	335,085	280,416
Total assets	\$ 96,351,205	\$ 98,425,207

	2022	2021
Liabilities and Net Assets		
Liabilities and Net Assets		
Current Liabilities		
Current maturities of long-term debt	\$ 1,728,717	\$ 1,420,209
Accounts payable	2,196,366	2,070,454
Estimated third-party payor settlements	-	1,706,119
Refundable advance - Provider Relief Funds	-	2,425,767
Accrued expenses		
Salaries and wages	1,519,692	1,447,894
Vacation	942,083	1,047,055
Professional liability claims	66,000	121,500
Self-insurance claims	285,655	217,493
Interest	69,313	85,631
Payroll taxes and other	 172,733	 53,154
Total current liabilities	 6,980,559	 10,595,276
Long-Term Liabilities		
Long-term debt, net of current maturities, and unamortized		
debt issuance costs	34,210,653	34,174,316
Estimated liability to annuity beneficiary	38,452	35,653
Deferred compensation liability	2,028,172	2,090,383
	 _	 _
Total long-term liabilities	 36,277,277	 36,300,352
Total liabilities	43,257,836	46,895,628
Net Assets		
Without donor restrictions	48,111,723	46,809,820
With donor restrictions	4,981,646	4,719,759
Total net assets	53,093,369	51,529,579
Total liabilities and net assets	\$ 96,351,205	\$ 98,425,207

Livingston HealthCare and Subsidiary

Consolidated Statements of Operations and Changes in Net Assets Years Ended June 30, 2022 and 2021

	2022	2021
Revenues, Gains, and Other Support Without Donor Restrictions		
Patient service revenue	\$ 64,834,906	\$ 57,286,190
Other revenue	3,650,457	9,809,871
Net assets released from restrictions for operations	72,927	378,140
Total revenues, gains, and other support	68,558,290	67,474,201
Expenses		
Salaries and benefits	35,001,693	32,306,656
Purchased services	10,931,022	7,622,553
Supplies	10,762,355	8,968,305
Depreciation and amortization	3,251,774	3,318,224
Other	2,256,684	1,951,415
Interest	1,319,421	1,388,743
Repairs and maintenance	892,559	674,227
Insurance	758,826	760,075
Rent and utilities	725,369	675,852
Total expenses	65,899,703	57,666,050
Operating Income	2,658,587	9,808,151
Other Income (Loss)		
Other income	285,888	238,973
Investment income (loss)	(1,652,572)	526,393
(****)	(=/===/=:=/	
Other income (loss)	(1,366,684)	765,366
Revenues in Excess of Expenses	1,291,903	10,573,517
Net Assets Released from Restrictions for Capital Acquisition	10,000	82,000
Change in Net Assets Without Donor Restrictions	\$ 1,301,903	\$ 10,655,517

Livingston HealthCare and Subsidiary

Consolidated Statements of Operations and Changes in Net Assets Years Ended June 30, 2022 and 2021

	2022	2021
Net Assets Without Donor Restrictions Revenues in excess of expenses Net assets released from restrictions for capital acquisition	\$ 1,291,903 10,000	\$ 10,573,517 82,000
Change in net assets without donor restrictions	1,301,903	10,655,517
Net Assets With Donor Restrictions Contributions and grants Investment income (loss) Change in value of split-interest agreement Net assets released from restrictions	646,390 (298,777) (2,799) (82,927)	1,420,390 309,624 (19,354) (460,140)
Change in net assets with donor restrictions	261,887	1,250,520
Change in Net Assets	1,563,790	11,906,037
Net Assets, Beginning of Year	51,529,579	39,623,542
Net Assets, End of Year	\$ 53,093,369	\$ 51,529,579

Years Ended June 30, 2022 and 2021

	 2022	2021
Operating Activities Change in net assets	\$ 1,563,790	\$ 11,906,037
Adjustments to reconcile change in net assets to net cash from operating activities		
Depreciation and amortization Interest expense attributable to amortization of debt	3,251,774	3,318,224
issuance costs Change in value of split-interest agreement	5,350 2,799	5,349 19,354
Net realized and unrealized losses (gains) on investments	2,386,096	(379,366)
Changes in assets and liabilities	(2.722.277)	(4.470.247)
Receivables Supplies	(3,722,277) 41,496	(1,179,217) (52,199)
Estimated third-party payor settlements	(3,356,730)	1,240,366
Prepaid expenses and other	(107,197)	(129,005)
Accounts payable	`125,912 [°]	605,503
Refundable advance - Paycheck Protection Program	-	(4,984,920)
Refundable advance - provider relief funds	(2,425,767)	(3,024,633)
CMS advanced payments	- 20 E20	(10,705,670)
Accrued expenses and deferred compensation	20,538	928,990
Net Cash used for Operating Activities	(2,214,216)	(2,431,187)
Investing Activities		
Purchases of investments and assets limited as to use	(9,710,128)	(14,068,837)
Sales and maturities of investments and assets limited as to use	9,347,000	11,658,920
Purchase of property and equipment	 (4,162,213)	(1,121,320)
Net Cash used for Investing Activities	(4,525,341)	(3,531,237)
Financing Activities		
Proceeds from long-term debt	1,758,447	-
Repayment of long-term debt	(1,418,952)	(1,367,598)
Net Cash from (used for) Financing Activities	 339,495	(1,367,598)
Net Change in Cash, Cash Equivalents, and Restricted Cash	(6, 400, 063)	(7.220.022)
and Cash Equivalents	(6,400,062)	(7,330,022)
Cash, Cash Equivalents, and Restricted Cash and Cash Equivalents, Beginning of Year	 13,271,348	20,601,370
Cook Cook Faviral and Dostrict of Cook and Cook Faviral		
Cash, Cash Equivalents, and Restricted Cash and Cash Equivalents, End of Year	\$ 6,871,286	\$ 13,271,348

Livingston HealthCare and Subsidiary

Consolidated Statements of Cash Flows Years Ended June 30, 2022 and 2021

	2022	2021
Reconciliation of Cash, Cash Equivalents, and Restricted Cash and Cash Equivalents to the Balance Sheets		
Cash and cash equivalents in current assets	\$ 4,452,218	\$ 11,453,058
Restricted cash and cash equivalents		
in assets limited as to use	2,419,068	1,818,290
Total cash, cash equivalents, and restricted		
cash and cash equivalents	\$ 6,871,286	\$ 13,271,348
Supplemental Disclosure of Cash Flow Information		
Cash paid during the year for interest	\$ 1,330,389	\$ 1,387,785

Note 1 - Organization and Significant Accounting Policies

Organization and Principles of Consolidation

Livingston Memorial Hospital, Inc. dba Livingston HealthCare (the Hospital) is a 25-bed critical access hospital located in Livingston, Montana, providing inpatient, outpatient, and emergency services primarily for the residents of Livingston, Montana and the surrounding area. Livingston HealthCare Foundation (the Foundation) was established exclusively for the benefit of, to perform the functions of, or to carry out the purposes of the Hospital.

The consolidated financial statements include the accounts of the Hospital and the Foundation, collectively referred to as (the Organization). The Hospital is the sole corporate member of the Foundation. All significant intercompany accounts and transactions have been eliminated in the consolidation.

Income Taxes

The Hospital and the Foundation are organized as Montana nonprofit corporations and have been recognized by the Internal Revenue Service (IRS) as exempt from federal income taxes under Internal Revenue Code Section 501(c)(3). Each entity is annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. In addition, the entities are subject to income tax on net income that is derived from business activities that are unrelated to its exempt purpose. Management has determined that each entity is not subject to unrelated business income tax and has not filed an Exempt Organization Business Income Tax Return (Form 990-T) with the IRS.

The Organization believes that it has appropriate support for any tax positions taken affecting its annual filing requirements, and as such, does not have any uncertain tax positions that are material to the consolidated financial statements. The Organization would recognize future accrued interest and penalties related to unrecognized tax benefits and liabilities in income tax expense if such interest and penalties are incurred.

Use of Estimates

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include highly liquid investments with an original maturity of three months or less, excluding assets limited as to use.

Restricted Cash and Cash Equivalents

Amounts included in restricted cash and cash equivalents represent funds limited as to use by the board of directors for designated purposes, and funds limited as to use by the board of directors and donors within the endowment funds.

Investments and Investment Income

Short-term investments include certificates of deposit with an original maturity of three to twelve months, government securities, equity securities, accrued interest, and cash and cash equivalents, excluding assets limited as to use. Long-term investments include certificates of deposit with an original maturity greater than twelve months, excluding assets limited as to use. Investment income or loss (including realized and unrealized gains and losses on investments, interest, and dividends) is included in the performance indicator unless the income or loss is restricted by donor or law.

Patient Receivables

Patient receivables are uncollateralized patient and third-party payor obligations. The Organization does not charge interest on past due accounts. Payments of patient receivables are allocated to the specific claims identified in the remittance advice or, if unspecified, are applied to the earliest unpaid claim.

Patient accounts receivable are reduced by an allowance for estimated uncollectible accounts. In evaluating the collectability of accounts receivable, the Organization analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts.

The Organization has elected to not adjust the promised amount of consideration from patients and third-party payors for the effects of a significant financial component due to the Organization's expectation that the period between the time the service is provided to a patient and the time that the patient or third-party payor pays for that service will be one year or less. However, the Organization does, in certain instances, enter into payment arrangements with patients that allow payments in excess of one year. For those cases, the financing component is not deemed to be significant to the contract.

The Organization's patient receivables balance as of July 1, 2020 was \$7,255,834.

Contributions Receivable

Unconditional promises to give expected to be collected within one year are recorded at net realizable value. Unconditional promises to give expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue is the statements of operations. The Organization determines the allowance for uncollectible promises to give based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Promises to give are written off when deemed uncollectible.

Supplies

Supplies are stated at lower of cost (first-in, first-out) or net realizable value.

Assets Limited as to Use

Assets limited as to use include assets set aside by the Board of Directors for designated purposes, over which the Board retains control and may at its discretion subsequently use for other purposes. Assets limited as to use also includes assets to fund deferred compensation liabilities, and assets in an endowment. Assets limited as to use that are available for obligations classified as current liabilities are reported in current assets.

Property and Equipment

Property and equipment acquisitions in excess of \$5,000 are capitalized and recorded at cost. Depreciation is provided over the estimated useful life of each depreciable asset and is computed using the straight-line method. The estimated useful lives of property and equipment are as follows:

Land improvements	5-40 years
Buildings and improvements	5-40 years
Equipment	3-10 years

Gifts of long-lived assets such as land, buildings, or equipment are reported as additions to net assets without donor restrictions, and are excluded from the performance indicator, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted net assets. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when donated or when acquired long-lived assets are placed in service.

The Organization considers whether indicators of impairment are present and performs the necessary analysis to determine if the carrying values of assets are appropriate. No impairment was identified for the years ended June 30, 2022 and 2021.

Professional Liability Claims

The Organization insures for professional liability claims under a claims-made policy. Under the policy, insurance premiums cover only those claims actually reported during the policy term, up to \$1 million of coverage for each occurrence and \$6.5 million in the aggregate. The first \$10,000 is retained by the Organization. Should the claims-made policy not be renewed or replaced with equivalent insurance, claims related to occurrences during their terms but reported subsequent to their termination may be uninsured. An estimate of losses from the insurer for reported and unreported incidents has been used by management to record a liability.

Debt Issuance Costs

Debt issuance costs are amortized over the period the related obligation is outstanding using the straight-line method, which does not differ materially from results that would be produced under the effective interest method. Debt issuance costs are included within long-term debt on the consolidated balance sheets. Amortization of debt issuance costs is included in interest expense in the accompanying consolidated financial statements.

Net Assets with Donor Restrictions

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Liabilities under Split-Interest Agreements

Charitable Gift Annuities

Under charitable gift annuity contracts, the Foundation receives immediate title to contributed assets and agrees to make fixed recurring payments over the stipulated period. Contributed assets are recorded at fair value on the date of receipt. The related liability for future payments to be made to the specified beneficiaries is recorded at fair value using present value techniques and risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the liability. The excess of contributed assets over the annuity liability is recorded as a contribution with donor restrictions. In subsequent years, the liability for future annuity payments is reduced by payments made to the specified beneficiaries and is adjusted to reflect amortization of the discount and changes in actuarial assumptions at the end of the year. Upon termination of the annuity contract, the remaining liability is removed and recognized as income.

Patient Service Revenue

Patient service revenue is reported at the amount that reflects the consideration to which the Organization expects to be entitled in exchange for providing patient care. These amounts are due from patients, third-party payors (including health insurers and government programs), and others and includes variable consideration for retroactive revenue adjustments due to settlement of audits, reviews and investigations. Generally, the Organization bills the patients and third-party payors several days after the services are performed and/or the patient is discharged from the facilities. Revenue is recognized as performance obligations are satisfied.

Performance obligations are determined based on the nature of the services provided by the Organization. Revenue for performance obligations satisfied over time is recognized based on actual charges incurred in relation to total expected (or actual) charges. The Organization believes that this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to patients in the hospital receiving inpatient acute services. The Organization measures the performance obligation associated with inpatient acute services from admission into the hospital to the point when it is no longer required to provide services to that patient, which is generally at the time of discharge. Revenue for performance obligations satisfied at a point in time is recognized when goods or services are provided, and the Organization does not believe it is required to provide additional goods or services to the patient.

The Organization determines the transaction price based on standard charges for goods and services provided, reduced by contractual adjustments provided to third-party payors, discounts provided to uninsured patients in accordance with the Organization's policy, and/or implicit price concessions provided to uninsured patients. The Organization determines its estimates of contractual adjustments and discounts based on contractual agreements, its discount policies and historical experience. The Organization determines its estimate of implicit price concessions based on its historical collection experience with this class of patients.

Settlements with third-party payors for retroactive adjustments due to audits, reviews or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor and the Organization's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known (that is, new information becomes available), or as years are settled or are no longer subject to such audits, reviews and investigations.

Consistent with the Organization's mission, care is provided to patients regardless of their ability to pay. Therefore, the Organization has determined it has provided implicit price concessions to uninsured patients and patients with other uninsured balances (for example, co-pays and deductibles). The implicit price concessions included in estimating the transaction price represent the difference between amounts billed to patients and the amounts the Organization expects to collect based on its collection history with those patients.

The Organization provides health care services to patients who meet certain criteria under its charity care policy without charge or at amounts less than established rates. Since the Organization does not pursue collection of these amounts, they are not reported as patient service revenue. The estimated cost of providing these services was \$215,000 and \$380,000 for the years ended June 30, 2022 and 2021, respectively, calculated by multiplying the ratio of cost to gross charges for the Organization by the gross uncompensated charges associated with providing charity care to its patients. The Organization does not receive funds to offset or subsidize charity care services.

Performance Indicator

Revenues in excess of expenses is the performance indicator and excludes transfers of assets to and from related parties for other than goods and services, and contributions of long-lived assets, including assets acquired using contributions which were restricted by donors.

Donor-Restricted Gifts

The Organization reports contributions restricted by donors as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to assets without donor restrictions and reported in the consolidated statements of operations and the consolidated statements of changes in net assets as net assets released from restrictions.

Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met.

Functional Allocation of Expenses

The costs of program and supporting services activities have been summarized on a functional basis in Note 16, which presents the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

The consolidated financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. Costs not directly attributable to a function, such as depreciation, interest and other occupancy costs, are allocated to a function based on a square footage or units-of-service basis. Allocated healthcare service costs not allocated on a units-of-service basis are otherwise allocated based on revenue.

Advertising Costs

Costs incurred for producing and distributing advertising are expensed as incurred. The Organization incurred \$147,360 and \$147,537 for advertising costs for the years ended June 30, 2022 and 2021, respectively.

Financial Instruments and Credit Risk

Deposit concentration risk is managed by placing cash, money market accounts and investments with financial institutions believed to be creditworthy. At times, amounts on deposit may exceed insured limits or include uninsured investments in money market mutual funds. To date, the Organization has not experienced losses in any of these accounts. Although the fair values of investments are subject to fluctuation on a year-to-year basis, management believes that the investment policies and guidelines are prudent for the long-term welfare of the Organization.

Subsequent Events

Subsequent events have been evaluated through November 29, 2022, the date the consolidated financial statements were available to be issued.

Note 2 - Net Patient Service Revenue

The Organization has agreements with third-party payors that provide for payments to the Organization at amounts different from its established rates. Payments from third-party payors and patients received in advance are deferred to the applicable period in which the related services are performed. A summary of the payment arrangements with major third-party payors follows:

<u>Medicare</u> – The Organization is licensed as a Critical Access Hospital (CAH). The Organization is reimbursed for most inpatient and outpatient services under a cost reimbursement methodology with final settlement determined after submission of annual cost reports by the Organization and are subject to audits thereof by the Medicare intermediary. The Organization's Medicare cost reports have been audited by the Medicare Administrative Contractor through the year ended June 30, 2019. Clinical services are paid on a cost basis or fixed fee schedule.

<u>Medicaid</u> – Inpatient acute care services rendered to Medicaid program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. Outpatient services related to Medicaid program beneficiaries are based on the lower of customary charges, allowable costs as determined through the Organization's Medicare cost report, or rates as established by the Medicaid program. The Organization is based at a tentative rate with final settlement determined by the program based on the Organization's Medicaid cost report. The Organization's final Medicaid settlements have been processed through the year ended June 30, 2018.

The Organization has also entered into payment agreements with certain commercial insurance carriers and other organizations. The basis for payment to the Organization under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

Concentration of gross revenues by major payor accounted for the following percentages of the Organization's patient service revenues for the years ended June 30, 2022 and 2021:

	2022	2021
Medicare	47%	48%
Medicaid	15%	14%
Commercial insurance and other third-party payors	34%	33%
Patients	4%	5%
	100%	100%

Laws and regulations governing the Medicare, Medicaid, and other programs are extremely complex and subject to interpretation. In addition, the ability to estimate the collectability of uninsured and other self-pay patients is contingent on the patient's ability or willingness to pay for the services provided. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. The net patient service revenue for the years ended June 30, 2022 and 2021 increased (decreased) approximately \$93,000 and \$(176,200), respectively, due to removal of allowances previously estimated that are no longer necessary as a result of final settlements and years that are no longer likely subject to audits, reviews, and investigations and changes in estimated settlements.

CMS has implemented a Recovery Audit Contractor (RAC) program under which claims are reviewed by contractors for validity, accuracy, and proper documentation. If selected for audit, the potential exists that the Organization may incur a liability for a claims overpayment at a future date. The Organization is unable to determine if it will be audited and, if so, the extent of liability of overpayments, if any. As the outcome of such potential reviews are unknown and cannot be reasonably estimated, it is the Organization's policy is to adjust revenue for deductions from overpayment amounts or additions from underpayment amounts determined under the RAC audits at the time a change in reimbursement is agreed upon between the Organization and CMS.

The Organization's estimated third-party payor settlement liability balance as of July 1, 2020 was \$465,753.

Generally, patients who are covered by third-party payors are responsible for related deductibles and coinsurance, which vary in amount. The Organization also provides services to uninsured patients, and offers those uninsured patients a discount, either by policy or law, from standard charges. The Organization estimates the transaction price for patients with deductibles and coinsurance and from those who are uninsured based on historical experience and current market conditions. The initial estimate of the transaction price is determined by reducing the standard charge by any contractual adjustments, discounts and implicit price concessions based on historical collection experience. Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to patient service revenue in the period of the change. The ability to estimate the collectability of uninsured and other self-pay patients or residents is contingent on the patient's ability or willingness to pay for the services provided. Subsequent changes that are determined to be the result of an adverse change in the patient's ability to pay are recorded as bad debt expense. Bad debt expense for the years ended June 30, 2022 and 2021 was not significant.

The nature, amount, timing and uncertainty of revenue and cash flows are affected by several factors that the Organization considers in its recognition of revenue. Following are some of the factors considered:

- Payors (for example, Medicare, Medicaid, managed care or other insurance, have different reimbursement/payment methodologies
- Length of the patient's service/episode of care
- Geography of the service location
- Organization's line of businesses that provided the service (for example, hospital, physician services, etc.)

For the years ended June 30, 2022 and 2021, the Organization recognized revenue of \$-0- at the time the services were provided and \$64,834,906 and \$57,286,190 from services and goods provided over time.

Other revenue is recognized at an amount that reflects the consideration to which the Organization expects to be entitled in exchange for providing goods and services. The amounts recognized reflect consideration due from customers, third-party payors, and others. Primary categories of other revenue include recognition of Paycheck Protection Program loan forgiveness, recognition of Provider Relief Fund revenue, 340b program revenue and other.

Note 3 - Covid-19 Programs

The Organization received \$5,506,721 of Coronavirus Aid, Relief, and Economic Security (CARES) Act Provider Relief Funds administered by the Department of Health and Human Services (HHS). The funds are subject to terms and conditions imposed by HHS. Among the terms and conditions is a provision that payments will only be used to prevent, prepare for, and respond to coronavirus and shall reimburse the recipient only for healthcare-related expenses or lost revenues that are attributable to coronavirus. Recipients may not use the payments to reimburse expenses or losses that have been reimbursed from other sources or that other sources are obligated to reimburse. HHS currently has a deadline to incur eligible expenses before December 31, 2022. Unspent funds will be expected to be repaid.

The Organization also received \$298,923 through the Paycheck Protection Program and Health Care Enhancement Act (PPPHCEA) for its rural health clinics to conduct Covid-19 testing. This funding may only be used for conducting Covid-19 testing and related expenses, including building or construction of temporary structures, leasing of properties, and retrofitting facilities as necessary to support Covid-19 testing.

The Organization also received \$1,326,533 through the American Rescue Plan Act (ARP) administered by the Department of Health and Human Services (HHS). The funds are subject to terms and conditions imposed by HHS.

These funds are recorded as a refundable advance when received and are recognized as revenues in the accompanying consolidated statements of operations as all terms and conditions are considered met. The terms and conditions are subject to interpretation, changes and future clarification, the most recent of which have been considered through the date that the financial statements were issued. In addition, this program may be subject to oversight, monitoring and audit. Failure by a provider that received a payment from the Provider Relief Fund to comply with any term or condition can subject the provider to recoupment of some or all of the payment. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term.

As of June 30, 2022 and 2021, the Organization had refundable advance balances of \$-0- and \$2,425,767, respectively, which are included in current liabilities on the accompanying consolidated balance sheets. During the years ended June 30, 2022 and 2021, the Organization recognized \$1,795,699 and \$3,224,633 as revenue, included in other revenue on the consolidated statements of operations. The Organization returned the remaining \$2,111,846 to HHS during the year ended June 30, 2022.

The Organization was also granted a \$4,984,920 loan under the Paycheck Protection Program (PPP) administered by a Small Business Administration (SBA) approved partner. The loan is uncollateralized and is fully guaranteed by the federal government. The Organization initially recorded the loan as a refundable advance and subsequently recorded forgiveness when the loan obligation was legally released by the SBA. The Organization recognized \$4,984,920 of loan forgiveness income included in other revenue for the year ended June 30, 2021.

Note 4 - Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the balance sheet date, comprise the following:

	2022	2021
Cash and cash equivalents	\$ 4,452,218	\$ 11,453,058
Investments	6,645,729	6,715,498
Receivables	14,213,776	10,552,136
Assets limited to use		
Board designated cash and investments	1,766,266	1,167,862
	\$ 27,077,989	\$ 29,888,554

Assets limited to use that are considered available for general expenditure consist of amounts designated by the board to function as capital improvement funds. Although the Organization does not intend to spend from the capital improvement reserves, these amounts could be made available if necessary.

Included in long-term investments in the consolidated balance sheet are endowment funds consisting of donor-restricted endowments and funds designated by the Board as endowments. Income from donor-restricted endowments is restricted for specific purposes. Donor restricted endowment funds are not available for general expenditure.

The Organization has a board-designated endowment, considered available for general expenditure, of \$2,740,820 as of June 30, 2022. Although the Organization does not currently intend to spend from the board-designated endowment, these amounts could be made available if necessary.

As part of the liquidity management plan, cash in excess of daily requirements is periodically invested in certificates of deposit. This fund established by the Board of Directors may be drawn upon, if necessary, to meet unexpected liquidity needs. Additionally, the Organization maintains a line of credit, as discussed in Note 8. As of June 30, 2022, \$500,000 remained available on the Organization's line of credit.

Note 5 - Contributions Receivable

Contributions receivable are unconditional promises to give that the Organization has received from organizations and individuals in the community. Certain promises are receivable over a period of time.

The following is a summary of contributions receivable:

	2022		2021	
Within one year In one to five years	\$	41,456 128,300	\$	104,497 75,812
Less discount to net present value - 3.8% Less allowance for uncollectible amounts		169,756 (1,400) (25,463)		180,309 (7,966) (27,046)
Contributions receivable, net	\$	142,893	\$	145,297
Less current portion of promises to give		(41,456)		(104,497)
Long term promises to give, net	\$	101,437	\$	40,800

The following schedule sets forth expected future collections on contributions receivable as of June 30, 2022:

Year Ending June 30,	 Amount	
2023 2024 2025 2026	\$ 41,456 118,100 10,100 100	
	\$ 169,756	

Note 6 - Investments and Fair Value Measurements

The composition of investments and assets limited as to use at June 30, 2022 and 2021 is shown in the following table. Cash and cash equivalents are stated at historical cost and all other investments are stated at fair value.

	2022	2021
Investments Certificates of deposit Corporate bonds Government securities Mutual funds Cash and cash equivalents Equity securities Accrued interest	\$ 21,248,825 1,892,789 - 772,949 502,024 660 35,664	\$ 22,386,144 2,145,553 999,910 297,641 11,708 728 50,561
Less current portion	24,452,911 (6,645,729) \$ 17,807,182	25,892,245 (6,715,498) \$ 19,176,747
Assets Limited as to Use By Board for deferred compensation plan Mutual funds	\$ 2,028,172	\$ 2,090,383
By Board for designated purposes Cash and cash equivalents	\$ 1,766,266	\$ 1,167,862
By donors and Board for Endowment fund Mutual funds Cash and cash equivalents Equity securities Corporate bonds	\$ 3,557,851 652,802 414,044 6,868	\$ 4,492,439 650,428 7,747
	\$ 4,631,565	\$ 5,150,614

Fair Value Measurements

The Organization reports certain assets and liabilities at fair value in the consolidated financial statements. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal, or most advantageous, market at the measurement date under current market conditions regardless of whether that price is directly observable or estimated using another valuation technique. Inputs used to determine fair value refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the asset or liability based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability based on the best information available. A three-tier hierarchy categorizes the inputs as follows:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that can be accessed at the measurement date.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, and market-corroborated inputs.

Level 3 – Unobservable inputs for the asset or liability. In these situations, inputs are developed using the best information available in the circumstances.

In some cases, the inputs used to measure the fair value of an asset or a liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement. Assessing the significance of a particular input to the entire measurement requires judgment, taking into account factors specific to the asset or liability. The categorization of an asset within the hierarchy is based upon the pricing transparency of the asset and does not necessarily correspond to an assessment of the quality, risk or liquidity profile of the asset or liability.

Certain investments are classified within Level 1 because they are comprised of equity securities and mutual funds with readily determinable fair values based on daily redemption values. Certificates of deposit are considered invested and traded in the financial markets. Certificates of deposit, corporate bonds and government securities are valued by the custodians of the securities using pricing models based on credit quality, time to maturity, stated interest rates and market-rate assumptions, and are classified within Level 2.

The following table presents assets measured at fair value on a recurring basis, except those measured at cost, as identified in the following at June 30, 2022:

	Fair Value Measurements at Report Date Using			ort Date Using
	Total	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Investments Certificates of deposit - traded Corporate bonds Mutual funds Cash and cash equivalents (at cost) Equity securities Accrued interest	\$ 21,248,825 1,892,789 772,949 502,024 660 35,664	\$ - 772,949 - 660	\$ 21,248,825 1,892,789 - - - -	\$ - - - - - -
Less amount shown as current	24,452,911 (6,645,729) \$ 17,807,182	\$ 773,609	\$ 23,141,614	\$ -
Assets Limited as to Use By Board for deferred compensation plan Mutual funds	\$ 2,028,172	\$ 2,028,172	\$ -	\$ -
By Board for designated purposes Cash and cash equivalents (at cost)	\$ 1,766,266	\$ -	\$ -	\$ -
By donors and Board for Endowment funds Mutual funds Cash and cash equivalents (at cost) Equity securities Corporate bonds	\$ 3,557,851 652,802 414,044 6,868	\$ 3,557,851 - 414,044 -	\$ - - - 6,868	\$ - - - -
	\$ 4,631,565	\$ 3,971,895	\$ 6,868	\$ -

The following table presents assets measured at fair value on a recurring basis, except those measured at cost, as identified in the following at June 30, 2021:

		Fair Value Measurements at Report Date Using		
	Total	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Investments Certificates of deposit - traded Corporate bonds Government securities Mutual Funds Cash and cash equivalents (at cost) Equity securities Accrued interest	\$ 22,386,144 2,145,553 999,910 297,641 11,708 728 50,561	\$ - - 297,641 - 728	\$ 22,386,144 2,145,553 999,910 - - - -	\$ - - - - - -
Less amount shown as current	25,892,245 (6,715,498) \$ 19,176,747	\$ 298,369	\$ 25,531,607	\$ -
Assets Limited as to Use By Board for deferred compensation plan Mutual funds	\$ 2,090,383	\$ 2,090,383	\$ -	\$ -
By Board for designated purposes Cash and cash equivalents (at cost)	\$ 1,167,862	\$ -	\$ -	\$ -
By donors and Board for Endowment funds Mutual funds Cash and cash equivalents (at cost) Corporate bonds	\$ 4,492,439 650,428 7,747	\$ 4,492,439 - -	\$ - - 7,747	\$ - - -
	\$ 5,150,614	\$ 4,492,439	\$ 7,747	\$ -

Note 7 - Property and Equipment

A summary of property and equipment at June 30, 2022 and 2021 follows:

	2022	2021
Land Land improvements Buildings and improvements Equipment	\$ 5,951,320 1,540,700 35,765,431 18,869,527	\$ 5,951,320 1,515,044 35,760,151 16,659,177
Construction in progress	1,960,608	39,681
Less accumulated depreciation	64,087,586 (23,291,685)	59,925,373 (20,039,911)
Property and equipment, net	\$ 40,795,901	\$ 39,885,462

Construction in progress consists of various projects not yet placed in service. The estimated costs to complete the projects are not significant.

Note 8 - Line of Credit

The Organization has a \$500,000 variable rate (4.00% at June 30, 2022) revolving line of credit with a bank, which expires in September 2023. The line of credit is secured by supplies, patient receivables, and equipment. The Organization had no amounts outstanding under this line of credit as of June 30, 2022 and 2021.

Note 9 - Long-Term Debt

Long-term debt at June 30, 2022 and 2021 consists of the following:

	2022	2021
3.62% term loan payable to bank, due in monthly installments of \$152,120, including interest through January 2050, secured by a mortgage on real estate	\$ 31,812,015	\$ 32,470,873
5.0% contract for deed, due in annual installments of \$923,899, including interest through February 2025, secured by real estate	2,516,007	3,276,101
Unamortized debt issuance costs	(147,099)	(152,449)
Capitalized lease obligation - Note 10	1,758,447	
Less current maturities	35,939,370 (1,728,717)	35,594,525 (1,420,209)
Long-term debt, net of current maturities and unamortized debt issuance costs	\$ 34,210,653	\$ 34,174,316

Long-term debt maturities are as follows:

Year Ending June 30,	Amount
2023 2024 2025 2026 2027 Thereafter Unamortized debt issuance costs	\$ 1,728,717 1,885,209 1,964,208 1,122,722 1,162,506 28,223,107 (147,099)
	\$ 35,939,370

The term loan agreement places limits on the incurrence of additional borrowings and requires that the Organization satisfy certain measures of financial performance. Management believes all of these requirements were complied with or waived as of June 30, 2022 and 2021.

Note 10 - Leases

The Organization leases certain equipment and real property under short-term or month-to-month lease agreements. Certain leases have been recorded as capitalized leases and others as operating leases. Total lease expense for the years ended June 30, 2022 and 2021, for all operating leases, was \$156,936 and \$128,462, respectively. There are no minimum future lease payments for the operating leases as of June 30, 2022.

Minimum future lease payments for the capital leases are as follows:

Year Ending June 30,	Capital Leases
2023 2024 2025 2026 2027 Thereafter	\$ 285,784 381,046 381,046 381,046 381,046 95,262
Total minimum lease payments Less interest Present value of minimum lease payments (Note 9)	\$ 1,905,230 (146,783) 1,758,447
Assets under capital lease agreements consist of:	
	Amount
Major movable equipment Less accumulated amortization	\$ 1,758,447 -
	\$ 1,758,447

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Note 11 - Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes at June 30, 2022 and 2021:

	2022	2	 2021
Subject to expenditure for a specified purpose Various projects and programs Building 3D Mammography Hospice Behavioral health	193 63 68	6,057 3,034 1,706 8,176 1,928	\$ 2,212,691 203,034 61,706 49,183 1,928
	3,090	0,901	 2,528,542
Endowments Subject to endowment spending policy and appropriation Education and equipment Gateway Hospice	-	9,905 0,840	 1,720,377 470,840
	1,890	0,745	 2,191,217
	\$ 4,98	1,646	\$ 4,719,759

During 2022 and 2021, net assets were released from donor restrictions by incurring expenditures satisfying the restricted purposes and the expiration of time restrictions in the amounts of \$82,927 and \$460,140, respectively. These amounts are included in net assets released from restrictions in the accompanying consolidated financial statements.

Note 12 - Endowment Funds

The Organization's endowment (the Endowment) consists of numerous individual funds established by donors to provide annual funding for specific activities and general operations. The Endowment also includes certain net assets without donor restrictions designated for quasi-endowment by the Board of Directors. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. The Organization's Board of Directors has interpreted the Montana Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, unless there are explicit donor stipulations to the contrary. At June 30, 2022 and 2021, there were no such donor stipulations. As a result of this interpretation, the Organization retains in perpetuity (a) the original value of initial and subsequent gift amounts (including contributions receivable net of discount and allowance for doubtful accounts) donated to the Endowment and (b) any accumulations to the Endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure in a manner consistent with the standard of UPMIFA. The Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the Organization and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Organization
- The investment policies of the Organization

At June 30, 2022 and 2021, the Organization had the following endowment net asset composition by type of fund:

	Without Donor With Donor Restrictions Restrictions		Total
At June 30, 2022: Board-designated quasi-endowment	\$ 2,740,820	\$ -	\$ 2,740,820
Donor-restricted for permanent Endowment		1,890,745	1,890,745
	\$ 2,740,820	\$ 1,890,745	\$ 4,631,565
At June 30, 2021: Board-designated quasi-endowment	\$ 2,959,397	\$ -	\$ 2,959,397
Donor-restricted for permanent Endowment		2,191,217	2,191,217
	\$ 2,959,397	\$ 2,191,217	\$ 5,150,614

Changes in endowment net assets for the years ended June 30, 2022 and 2021 are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, June 30, 2020	\$ 1,182,892	\$ 1,838,415	\$ 3,021,307
Contributions Investment return, net	1,295,296 481,209	62,532 309,624	1,357,828 790,833
Other changes Change in value of split interest agreement		(19,354)	(19,354)
Endowment net assets, June 30, 2021	2,959,397	2,191,217	5,150,614
Contributions Investment return, net Other changes	2,646 (221,223)	1,104 (298,777)	3,750 (520,000)
Change in value of split interest agreement		(2,799)	(2,799)
Endowment net assets, June 30, 2022	\$ 2,740,820	\$ 1,890,745	\$ 4,631,565

From time to time, the fair value of assets associated with individual endowment funds may fall below the level that the donor or the UPMIFA requires the Organization to maintain as a fund of perpetual duration. In accordance with generally accepted accounting principles, deficiencies of this nature are reported in net assets without restrictions. There were no such deficiencies as of June 30, 2022 and 2021.

Investment and Spending Policies

The Organization has adopted investment and spending policies for the Endowment that attempt to provide a predictable stream of funding for operations while seeking to maintain the purchasing power of the endowment assets. Over time, long-term rates of return should be equal to an amount sufficient to maintain the purchasing power of the Endowment assets, to provide the necessary capital to fund the spending policies, and to cover the costs of managing the Endowment investments. To satisfy this long-term rate-of-return objective, the investment portfolio is structured on a total-return approach through which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). A significant portion of the funds are invested to seek growth of principal over time.

Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to preserve endowment capital. Funds shall be invested such that no less than 30%, and no more than 70% of such funds shall be invested in equites, with the balance invested in fixed income securities, while assuming a moderate level of investment risk. The Organization expects its endowment funds, over time, to provide a reasonable rate of return.

<u>Ough Charitable Trust</u> – The Organization's Board of Directors, based on recommendations by a committee comprised of Hospital and community members, approves appropriations for distribution limited to the accumulated income of the fund.

<u>Stafford Hospice Endowment</u> – The Hospital's Board of Directors, based on recommendations by Hospital administration, approves appropriations for distribution limited to 7% of the total fund value in any given year.

In establishing this policy, the Organization considered the long-term expected return on its endowment. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

Note 13 - Retirement Plan and Deferred Compensation Plan

The Organization has established a defined contribution retirement plan under which employees become participants upon reaching a certain age and length of service. Employer contributions are discretionary. Total retirement plan expense for the years ended June 30, 2022 and 2021, was \$2,003,170 and \$1,058,459, respectively.

The Organization has a deferred compensation plan, as described in section 457(b) of the Internal Revenue Code, for certain employees. The funding of the deferred amounts is invested by the Organization in investments designated by the employees. At June 30, 2022 and 2021, the deferred compensation liability was \$2,028,172 and \$2,090,383, respectively.

Note 14 - Other Revenue

Other revenue consists of the following for the years ended June 30, 2022 and 2021:

	2022	2021
Provider relief funds 340b pharmacy program Rental revenue PPP loan forgiveness Miscellaneous	\$ 1,795,699 1,105,873 60,340 - 688,545	\$ 3,224,633 1,009,221 90,540 4,984,920 500,557
	\$ 3,650,457	\$ 9,809,871

Note 15 - Related Party Transactions

The Organization entered into physician employment agreements with three members of the Board.

On June 20, 2002, the Organization entered into a management services agreement with Billings Clinic (BC) for a period of three years, and renewable annually after June 19, 2005, unless terminated by either party. The agreement authorizes BC to operate and manage Livingston Healthcare subject to certain conditions and limitations.

The Organization also entered into an affiliation agreement with BC on March 26, 2013. The purpose of the transaction is for BC to assume a 25% minority role in the governance of the Organization, with certain defined rights and obligations. It is the objective of the parties, among other things, to work cooperatively in the development and operation of the hospital and clinic facility in Livingston, Montana.

On October 7, 2020, the Organization entered into a Master Services Agreement (MSA) with BC for an initial term of five years, and renewable in successive three-year terms, unless terminated by either party, subject to conditions contained within the agreement. The agreement authorizes BC to operate and manage Livingston Healthcare subject to certain conditions and limitations. BC is compensated for a chief executive officer and a general management fee for its services. The MSA supersedes and replaces the affiliation agreement in all respects.

The Organization is insured for general and professional liability through Montana Healthcare Indemnity, LLC, a captive insurance company of which BC is the sole member.

Included in accounts payable, as of June 30, 2022 and 2021, was amounts due BC of \$195,178 and \$355,856, respectively.

The following is a summary of related party fees paid for the years ended June 30, 2022 and 2021:

Physician salary and benefits 525,127 440,6 CEO reimbursement 377,811 325,5 Management fees 371,269 258,7 Provider reimbursement 223,668 184,8 CIS project 210,694 198,0 Software 208,449 324,3 Other 181,617 182,1 340b pharmacy fees 81,928 76,6 Radiology administration fee 40,200 40,2 360 project 6,600 6,6 Meaningful use fee - 2,6		2022	2021
Transcription	Physician salary and benefits CEO reimbursement Management fees Provider reimbursement CIS project Software Other 340b pharmacy fees Radiology administration fee 360 project Meaningful use fee	\$ 795, 525, 377, 371, 223, 210, 208, 181, 81,	393 \$ 797,670 127 440,624 811 325,575 269 258,767 668 184,885 694 198,085 449 324,374 617 182,132 928 76,606 200 40,200
\$ 3,022,756 \$ 2,838,2	Transcription	\$ 3,022,	- 77 756 \$ 2,838,258

Note 16 - Functional Expenses

The Organization provides health care services to residents within its geographic location. Expenses related to providing these services by functional class for the year ended June 30, 2022 are as follows:

	Health Car	e Services			
	Hospital	Medical Clinics	General and Administrative	Fundraising	Total
Salaries and benefits	\$ 23,081,394	\$ 6,876,394	\$ 5,003,378	\$ 40,527	\$ 35,001,693
Purchased services	7,616,271	881,965	2,425,924	6,862	10,931,022
Supplies	9,943,998	671,184	145,788	1,385	10,762,355
Depreciation and amortization	3,251,774	=	-	-	3,251,774
Other	1,209,089	176,003	815,251	56,341	2,256,684
Interest	1,319,421	=	-	-	1,319,421
Repairs and maintenance	862,723	7,721	22,115	-	892,559
Insurance	428,479	=	330,347	-	758,826
Rent and utilities	466,702	90,587	168,080		725,369
	\$ 48,179,851	\$ 8,703,854	\$ 8,910,883	\$ 105,115	\$ 65,899,703

Expenses related to providing these services by functional class for the year ended June 30, 2021 are as follows:

	Health Ca	re Services			
	Hospital	Medical Clinics	General and Administrative	Fundraising	Total
Salaries and benefits	\$ 21,119,933	\$ 6,018,279	\$ 5,063,320	\$ 105,124	\$ 32,306,656
Supplies	7,848,857	598,225	511,350	9,873	8,968,305
Purchased services	4,138,842	957,989	2,518,381	7,341	7,622,553
Depreciation and amortization	3,318,224	-	-	-	3,318,224
Other	1,026,670	114,541	770,704	39,500	1,951,415
Interest	1,388,743	-	-	-	1,388,743
Insurance	449,665	-	310,410	-	760,075
Rent and utilities	453,568	74,080	148,204	-	675,852
Repairs and maintenance	653,631	5,203	15,393		674,227
	\$ 40,398,133	\$ 7,768,317	\$ 9,337,762	\$ 161,838	\$ 57,666,050

Note 17 - Contingencies

Professional Liability

The Organization has professional liability coverage to provide protection for professional liability losses on a claims-made basis subject to a limit of \$1 million per claim and an annual aggregate limit of \$6.5 million. Should the claims-made policy not be renewed or replaced with equivalent insurance, claims based on occurrences during its term, but reported subsequently, would be uninsured. The Organization has accrued professional liability reserves of \$66,000 and \$121,500 at June 30, 2022 and 2021, respectively. As of June 30, 2022 and 2021, receivables of \$6,000 and \$31,500, respectively, have been recorded for expected insurance recoveries related to the professional liability claims.

Employee Health Self-Insured Plan

The Organization is self-insured for health insurance. The claims under this plan continue to be accrued as the incidents that give rise to them occur. Unpaid claim accruals are based on the estimated ultimate costs of the claims, including claims administration expenses, in accordance with the Organization's past experience and its losses on claims for health insurance.

The Organization has entered into reinsurance agreements with insurance companies to limit losses on claims for health insurance. Reserves for self-insured plans were \$285,655 and \$217,493 as of June 30, 2022 and 2021, respectively, and are included in accrued expenses in the accompanying consolidated financial statements.

Litigation, Claims, and Disputes

The Organization is subject to the usual contingencies in the normal course of operations relating to the performance of its tasks under its various programs. Management assesses the ultimate settlement of any litigations, claims, and disputes in process in determining whether a liability should be recorded, or a disclosure should be presented.

The health care industry is subject to numerous laws and regulations of federal, state, and local governments. Compliance with these laws and regulations, specifically those relating to the Medicare and Medicaid programs, can be subject to government review and interpretation, as well as regulatory actions unknown and unasserted at this time. Federal government activity with respect to investigations and allegations concerning possible violations by health care providers of regulations could result in the imposition of significant fines and penalties, as well as significant repayments of previously billed and collected revenues from patient services.

Note 18 - Concentrations of Credit Risk

The Organization grants credit without collateral to its patient, most of whom are insured under third-party payor agreements. The mix of receivables from third-party payors and patients at June 30, 2022 and 2021 was as follows:

	2022	2021
Medicare	31%	32%
Blue Cross	6%	7%
Medicaid	14%	11%
Commercial insurance	17%	18%
Patients	32%	32%
	100%	100%

Note 19 - Livingston Healthcare Foundation

The financial statements of Livingston Healthcare Foundation, which are included in the consolidated financial statements for the years ended June 30, 2022 and 2021, are summarized as follows:

	2022	2021
Assets	\$ 6,086,652	\$ 6,049,741
Liabilities	\$ 38,452	\$ 35,653
Total net assets	\$ 6,048,200	\$ 6,014,088
Revenue Contributions Other revenue (expense)	\$ 715,038 (518,153)	\$ 1,499,573 782,203
Total revenues	196,885	2,281,776
Total expenses	101,582	162,198
Revenues in excess of expenses	\$ 95,303	\$ 2,119,578